1740 QA

Before The Department Of Transportation

# U.S. - TORONTO SERVICE PROCEEDING

**Docket 50168** 

DEPARTMENT OF THANSPORTATION

95 WAR 14 PH 3: 37

DOCKET SECTION

Of DELTA AIR LINES, INC.



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#### DIRECT TESTIMONY OF DOUGLAS W. BLISSIT, SYSTEM MANAGER - MARKET ANALYSIS

I am Douglas W. Blissit, Delta's System Manager of Market Analysis. I sponsor all of Delta's direct exhibits in this proceeding. The exhibits were prepared under my supervision and direction and are true and correct to the best of my information, knowledge and belief.

This proceeding was instituted to authorize two primary carriers to provide scheduled combination service between the United States and Toronto pursuant to the Air Transport Agreement between the Government of Canada and the Government of the United States ("Canada Agreement") signed in Ottawa on February 24, 1995.

Delta is an applicant for certificate authority to provide nonstop service between Atlanta and Toronto. Delta's exhibits demonstrate that the selection of Delta's Atlanta-Toronto application will provide greater public interest and competitive benefits than the selection of any other applicant/gateway combination.

With the availability of two U.S.-Toronto opportunities in year-one, the Department has a unique opportunity to achieve significant improvement in the availability and convenience of service between the United States and Toronto. That opportunity can be fulfilled to the maximum extent only by the selection of Delta to create a new gateway at Atlanta for service to Toronto which would connect Atlanta -- the second largest airport in the United States and the world's largest airline hub -- with the largest airport and commercial center of Canada, as well as to provide needed service to the substantially underserved and extensive southeast United States.

#### **DELTA'S SERVICE PROPOSAL**

Delta's Atlanta-Toronto service proposal will provide optimum public benefits maximizing the use of valuable bilateral rights in the U.S.-Toronto market. Delta's service proposal has been carefully developed to meet the needs of the large Atlanta-Toronto market within the constraints of the Canada Agreement and to exploit fully Delta's vast online service network at the Atlanta hub.

Delta proposes to operate two daily nonstop Atlanta-Toronto roundtrips using 180-seat Boeing 757-200 aircraft in a dual-class configuration; 24 first-class seats and 156 economy seats. Exhibits DL-101, 140. Delta has 84 Boeing 757 aircraft on hand and will be able to utilize that equipment to serve the Atlanta-Toronto route. Exhibits DL-141 and DL-142.

Delta's service will be well timed to meet the needs of the large local Atlanta-Toronto market as well as to provide significant online connecting opportunities for travelers from cities behind Atlanta, particularly from those located in states in the southeast depicted in Exhibit DL-114.

The Atlanta-Toronto route needs and can support at least four daily nonstop roundtrips by a U.S.-flag carrier. However, under the Canada Agreement, U.S. carrier frequencies are limited to only two daily roundtrips during the first two years of the transition period. Delta will be applying for two additional nonstop roundtrip frequencies available for Toronto in the third year of the Canada Agreement. In the meantime, Delta will supplement its two daily nonstop flights by retaining two daily one-stop flights over Pittsburgh.

The superiority of Delta's Atlanta-Toronto proposal derives from two unique factors:

- 1. Atlanta-Toronto is the largest U.S.-Toronto market without nonstop service (Exhibit DL-108).
- 2. Delta's Atlanta hub is the largest airline hub in the world.

Atlanta is the largest airport in the United States in terms of both enplanements and departures without nonstop service to Canada and offers more nonstop service to more cities than any other U.S. airport without nonstop service to Toronto. Exhibits DL-110, 111 and 112. With over 90,000 historic O&D passengers, Atlanta-Toronto is the sixth largest U.S.-Toronto market and the only market in the top ten U.S.-Toronto markets that does not receive nonstop service. Indeed, Atlanta-Toronto is bigger than nine U.S.-Toronto markets that already enjoy nonstop service. Exhibit DL-108A.

The broad geographical scope of Delta's Atlanta hub is graphically illustrated in Exhibits DL-118 and 119. Delta and the Delta Connection operate an extraordinary 700 daily departures from Atlanta serving 131 points. Exhibits DL-120 and 121. This will allow Delta to provide an unparalleled level of online service options to Toronto from scores of cities throughout the United States, particularly in the southeast. Delta's Toronto proposal will provide online service improvements to 70 cities, including improved nonstop-to-nonstop connecting service to 69 U.S. cities, and first nonstop-to-nonstop connecting service to 16 cities. Exhibits DL-105, 106 and 107. Delta's proposed Atlanta-Toronto service will create the shortest elapsed travel time in 25 Toronto city-pairs, which generated over 152,000 base-year O&D passengers. Exhibit DL-203. Significantly, in the primary Atlanta-Toronto market, consumers will save an average of one hour and fifteen minutes each way. Exhibit DL-203.

The southeast is one of the largest regions of the United States without an effective nonstop gateway to Toronto. Exhibit DL-114. Over 867,000 O&D passengers travel between Toronto and Delta's primary catchment area in 1993. Exhibit DL-115. In the forecast year, Delta projects that it will carry over 140,000 passengers between Toronto and Delta's primary catchment area. Exhibit DL-116. Atlanta is the only gateway that can effectively serve this extensive region of the country. American recently announced that it will terminate service between Nashville and Toronto. While Tampa and Miami are current gateways, because of their southern Florida location, neither city is geographically well-positioned to serve as a convenient connecting hub for the southeast without extensive backhaul journeys. Atlanta's central location and large service network will provide maximum new and improved online service benefits for the traveling and shipping public.

#### **DELTA'S TRAFFIC FORECAST**

Delta conservatively forecasts that it will transport 182,879 passengers on its Atlanta-Toronto service in the first year of operations. Delta projects 79,453 Atlanta-Toronto local passengers and 103,426 behind-gateway connecting passengers. Exhibit DL-301. Delta's forecast is extremely conservative in that it assumes no connecting traffic behind Toronto, no interline connections at either Toronto or Atlanta, and only a 55% share of the local O&D market. In addition, Delta did not forecast traffic from Miami and Tampa (the two largest markets behind Atlanta) to be ultra-conservative. However, Delta expects to carry Tampa-Toronto and Miami-Toronto passengers on its Atlanta-Toronto service.

Finally, Delta applied very conservative stimulation, growth and market share factors. Delta's conservative market share forecast has taken into account service by a Canadian airline between Atlanta and Toronto. The Canadian carrier, however, could not offer single-carrier benefits to U.S. markets behind Atlanta, so there would be minimal impact on Delta's behind-gateway traffic.

Delta has not specifically taken into account diversion from new U.S. carrier Toronto services, because such diversion would not be a significant factor for several reasons. First, Atlanta-Toronto is already extremely large and the stimulative effect of first nonstop service will further boost the traffic base. Atlanta-Toronto will clearly support more than the two daily nonstop frequencies proposed by Delta. Second, Atlanta is the most convenient gateway to serve Delta's primary catchment area. Third, additional services will have a stimulative, not a diversionary impact on U.S.-Toronto traffic.

#### ATLANTA-TORONTO SERVICE WILL BE IMMEDIATELY PROFITABLE

Delta's Atlanta-Toronto service is projected to generate \$37.2 million in total revenues and produce an operating profit of \$16.3 million during the first year of operations. Exhibit DL-402. Revenue projections are based on fares that Delta would have offered on April 1, 1994, had it been offering service in the U.S.-Toronto market on that date. Delta's costs are based upon Delta's unit costs for the twelve months ended September 1994 for the domestic/transborder entity.

### THE SELECTION OF DELTA WILL ENHANCE COMPETITION AND IMPROVE THE COMPETITIVE MARKET STRUCTURE BETWEEN THE UNITED STATES AND TORONTO

Delta's Atlanta-Toronto proposal will substantially enhance intragateway and intergateway competition. Intragateway competition at Atlanta against a foreign carrier will be enhanced. Air Canada's commencement of daily nonstop service between Atlanta and Toronto establishes a compelling reason for an award to Delta to avoid ceding the important Atlanta-Toronto route to a Canadian carrier monopoly. In addition, Delta's service will introduce new intergateway competition against new and existing U.S.-Toronto services.

#### **DELTA'S RESPONSE TO INTERROGATORIES**

The Evidence Request attached to the Instituting Order directed each applicant to answer two interrogatories. Those questions and Delta's responses are as follows:

1). Will the carrier, if selected as back-up, accept a condition in its certificate which (a) permits it to implement authority within the first year should the primary carrier withdraw from the market, and (b) expires at the end of one year should the authority not be activated?

<u>Delta's Response:</u> Delta should be selected as the primary carrier to serve the Atlanta-Toronto route. The evidence in this case supports a decision to grant Delta primary authority, not back-up authority. Nevertheless, Delta would accept the proposed back-up condition if it is not awarded primary authority. 2) Will the carrier selected for primary authority accept a condition in the certificate requiring institution of service by a date specified by the Department? What date should the Department specify?

<u>Delta's Response:</u> Delta will accept any reasonable start-up condition. In light of the fact that it is already operating service between Atlanta-Toronto pursuant to *pendente lite* exemption authority, such a condition would not be relevant to an award of certificate authority to Delta.

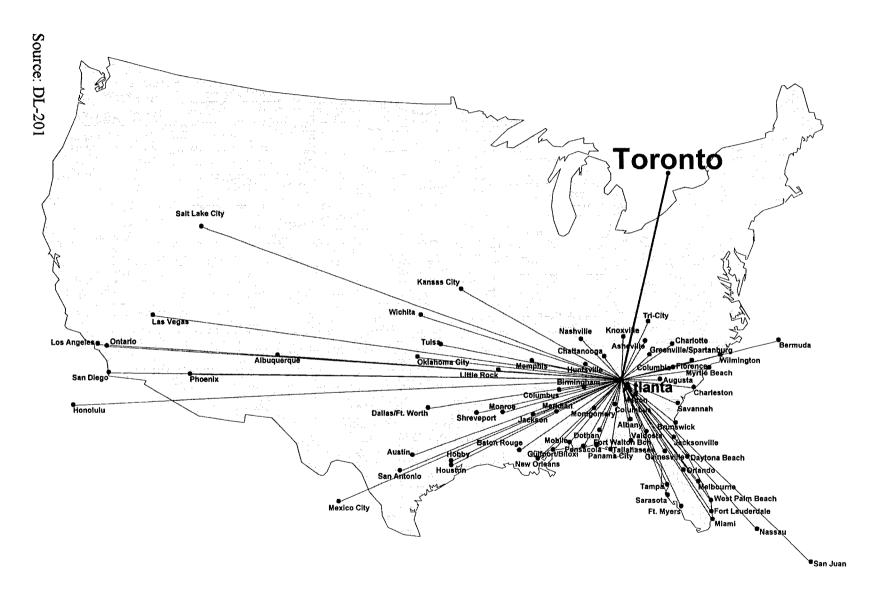
# DELTA'S PROPOSED 1995 ATLANTA - TORONTO NONSTOP SCHEDULE

9001	9003	Flight Number	9000	9002
B757	B757	Equipment	B757	B757
Daily	Daily	Frequency	Daily	Daily
12:23p	7:08p	Atlanta	10:57a	5:57p
2:30p	9:15p	Toronto	8:45a	3:45p

Configuration F24/Y156

Total Seats 180

# **DELTA'S PROPOSED ATLANTA - TORONTO SERVICES**



# DELTA'S ATLANTA-TORONTO SERVICE PROPOSAL WILL PROVIDE ONLINE SERVICE TO 70 CITIES

Albany, GA
Albuquerque, NM
Asheville, NC
Atlanta, GA
Augusta, GA
Austin, TX
Baton Rouge, LA
Bermuda

Baton Rouge, LA
Bermuda
Birmingham, AL
Brunswick, GA
Charleston, SC
Charlotte, NC
Chattanooga, TN
Columbia, SC
Columbus, GA

Columbus, MS
Dallas/Ft. Worth, TX
Daytona Beach, FL
Dothan, AL

Florence, SC Fort Lauderdale, FL Fort Myers, FL Fort Walton Beach, FL

Gainesville, FL Greenville/S'burg, SC

Gulfport/Biloxi, MS

Honolulu, HA
Houston, TX
Huntsville, AL
Jackson, MS
Jacksonville, FL
Kansas City, MO
Knoxville, TN
Las Vegas, NV
Little Rock, AR
Los Angeles, CA
Macon, GA
Melbourne, FL

Melbourne, FL Memphis, TN Meridian, MS

Mexico City, Mexico

Miami, FL
Mobile, AL
Monroe, LA
Montgomery, AL
Myrtle Beach, SC
Nashville, TN
Nassau, Bahamas
New Orleans, LA
Oklahoma City, OK

Ontario, CA Orlando, FL Panama City, FL Pensacola, FL Phoenix, AZ Salt Lake City, UT

San Antonio, TX San Diego, CA

San Juan, Puerto Rico

Sarasota, FL
Savannah, GA
Shreveport, LA
Tallahassee, FL
Tampa, FL
Tri-Cities, TN
Tulsa, OK
Valdosta, GA

W. Palm Beach, FL

Wichita, KS Wilmington, NC

Source: DL-201

# DELTA'S PROPOSED ATLANTA-TORONTO SERVICE WILL PROVIDE NONSTOP-TO-NONSTOP CONNECTING SERVICE TO 69 CITIES

Albany, GA
Albuquerque, NM
Asheville, NC
Augusta, GA
Austin, TX
Baton Rouge, LA
Bermuda

Birmingham, AL Brunswick, GA Charleston, SC Charlotte, NC

Chattanooga, TN Columbia, SC Columbus, GA Columbus, MS

Dallas/Ft. Worth, TX Daytona Beach, FL

Dothan, AL Florence, SC

Fort Lauderdale, FL Fort Myers, FL

Fort Walton Beach, FL

Gainesville, FL Greenville/S'burg, SC

Gulfport/Biloxi, MS

Honolulu, HA

Houston, TX Huntsville, AL

Jackson, MS

Jacksonville, FL

Kansas City, MO

Knoxville, TN

Las Vegas, NV Little Rock, AR

Los Angeles, CA

Macon, GA

Melbourne, FL

Memphis, TN Meridian, MS

Mexico City, Mexico

Miami, FL Mobile, AL Monroe, LA Montgomery, AL Myrtle Beach, SC

Nashville, TN Nassau, Bahamas

New Orleans, LA

Oklahoma City, OK

Ontario, CA

Orlando, FL

Panama City, FL

Pensacola, FL

Phoenix, AZ

Salt Lake City, UT

San Antonio, TX

San Diego, CA

San Juan, Puerto Rico

Sarasota, FL Savannah, GA Shreveport, LA

Tallahassee, FL Tampa, FL

Tri-Cities, TN

Tulsa, OK Valdosta, GA

Valuosia, OA

W. Palm Beach, FL

Wichita, KS

Wilmington, NC

Source: DL-201

# DELTA'S PROPOSED ATLANTA-TORONTO SERVICE WILL PROVIDE THE FIRST NONSTOP-TO-NONSTOP CONNECTING SERVICE TO SIXTEEN CITIES

City	O&D Traffic
Albany,GA	470
Augusta,GA	1,920
Brunswick,GA	150
Daytona Beach,FL	4,440
Dothan,AL	340
Florence,SC	630
Gainesville,FL	1,530
Macon,GA	80
Melbourne,FL	1,990
Meridian,MS	130
Myrtle Beach,SC	6,900
Panama City,FL	3,560
Savannah,GA	4,490
Tallahassee,FL	1,890
Valdosta,GA	60
Wilmington,NC	1,480
	30,060

Sources: PC-IR-2A

Official Airline Guide, January 1995

# ATLANTA - TORONTO IS THE LARGEST U.S. - TORONTO O&D MARKET WITH NO NONSTOP SERVICE

	O&D
	<u>Passengers</u>
ATLANTA,GA	90,110
MINN./ST PAUL,MN	51,290
PHOENIX,AZ	49,030
WASHINGTON D.C.(NAT)	45,970
DENVER,CO	35,230
SAN DIEGO,CA	32,030
LAS VEGAS,NV	31,900
ST LOUIS,MO	28,520
RALEIGH/DURHAM,NC	28,070
NEW ORLEANS,LA	27,560
	•

Source:

PC-IR-2A, CY-1993

Official Airline Guide,

January, 1995

# ATLANTA - TORONTO IS LARGER THAN MANY MARKETS THAT ALREADY HAVE TORONTO NONSTOP SERVICE

	O&D
Toronto To/From	<b>Passengers</b>
ATLANTA,GA	90,110
DETROIT,MI	76,510
ORLANDO,FL	74,340
CLEVELAND,OH	50,990
NASHVILLE,TN	42,240
FORT LAUDERDALE,FL	40,740
PITTSBURGH,PA	32,180
HOUSTON,TX	29,070
WEST PALM BEACH,FL	20,030
FORT MYERS,FL	17,660

Source:

PC-IR-2A, CY-1993

Official Airline Guide,

January 1995

# TORONTO IS ATLANTA'S LARGEST O&D MARKET WITH NO NONSTOP SERVICE

	O&D <u>Passengers</u>
TORONTO,CANADA	90,110
SANTA ANA/ORANGE CO,CA	81,140
SACRAMENTO,CA	55,170
SAN JOSE,CA	48,240
MONTREAL,CANADA	40,300
GRAND RAPIDS,MI	35,800
RENO,NV	35,350
OAKLAND,CA	34,430
TUCSON,AZ	30,930
PORTLAND,ME	28,980
DES MOINES,IA	28,430

Source:

DOT O&D Survey, CY-1993

Official Airline Guide, January 1995

# ATLANTA IS THE LARGEST U.S. AIRPORT WITH NO NONSTOP SERVICE TO TORONTO (BASED ON ENPLANEMENTS)

<u>RANK</u>	<u>AIRPORT</u>	YEAR ENDED 3Q94 INDUSTRY ENPLANEMENTS
1	Atlanta	25,022,449
2	Denver	14,522,082
3	Phoenix	12,060,079
4	St. Loius	10,891,565
5	Minneapolis	10,218,171

Source: DOT Form 41, T3 Enplanement Statistics

# ATLANTA IS THE LARGEST U.S. AIRPORT WITH NO NONSTOP SERVICE TO TORONTO (BASED ON SCHEDULED DEPARTURES)

RANK	AIRPORT	SCHEDULED <u>DEPARTURES</u>
1	Atlanta	925
2	St. Louis	668
3	Denver	652
4	Charlotte	566
5	Minneapolis	560

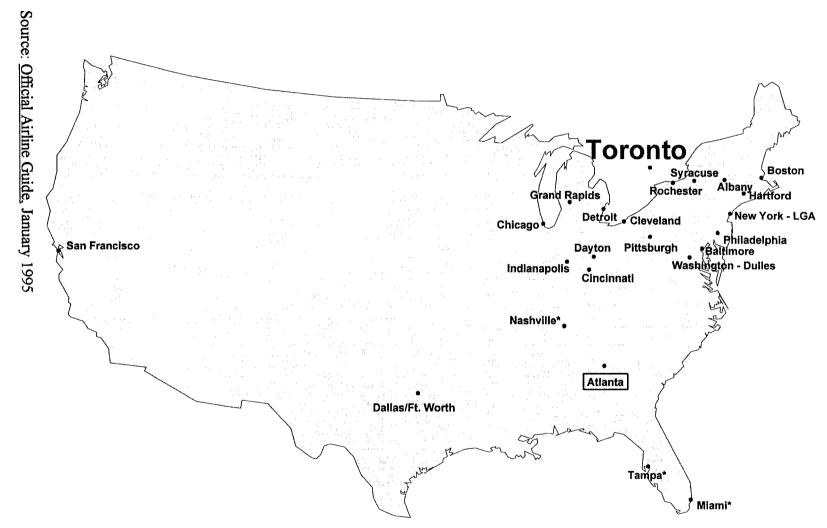
Source: Official Airline Guide, January 1995

### ATLANTA IS THE LARGEST U.S. AIRPORT WITH NO NONSTOP SERVICE TO TORONTO (BASED ON MARKETS SERVED)

<u>RANK</u>	<u>AIRPORT</u>	MARKETS <u>SERVED</u> 1/
1	Atlanta	139
2	Minneapolis	124
3	Denver	114
4	New York City (JFK)	109
5	Charlotte	108

1/ - Includes all Jet and Commuter markets.

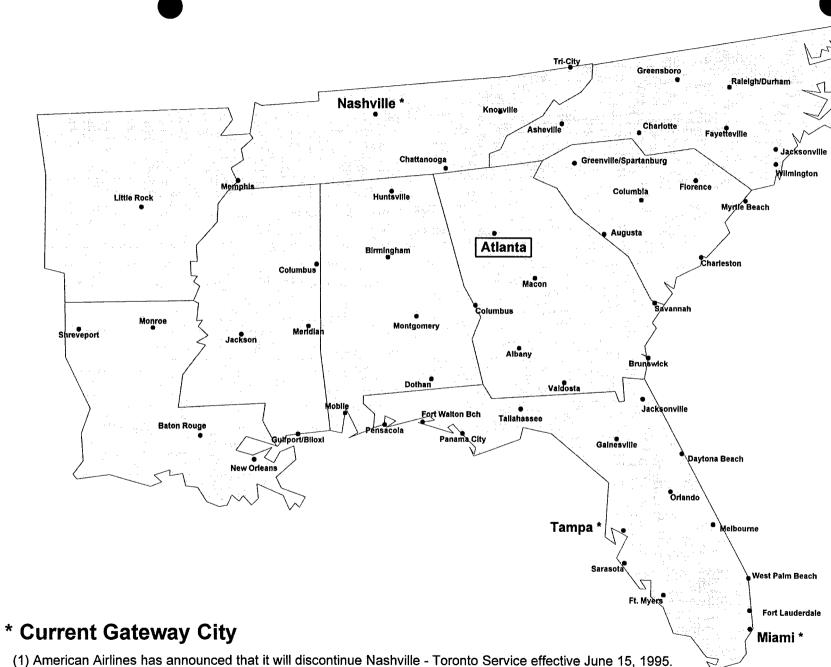
Source: Official Airline Guide, January 1995



- \* (1) American Airlines has announced that it will discontinue Nashville Toronto Service effective June 15, 1995.
- (2) Application pending to transfer Tampa / Miami Toronto routes to American. American has advised D.O.T. that it does not intend to operate Tampa Toronto Service.

# S. - TORONTO GATEWAY CITIES FOR U.S. FLAG CARRIERS

Toronto - Year 1 Exhibit DL-113 Page 1 of 1



(2) Application pending to transfer Tampa / Miami - Toronto routes to American. American has advised D.O.T. that it does not intend to operate Tampa - Toronto Service.

Toronto -Exhibit DL-114 Page 1 of 1 Year 1

# OVER 860,000 O&D PASSENGERS TRAVELED BETWEEN TORONTO AND DELTA'S PRIMARY ATLANTA CATCHMENT AREA IN 1993

	CY 1993		CY 1993
O'.	O&D		O&D
<u>City</u>	<u>Traffic</u>	City	<u>Traffic</u>
Atlanta, GA	90,110	Little Rock, AR	3,710
Albany, GA	470	Macon, GA	80
Asheville, NC	1,950	Melbourne, FL	1,990
Augusta, GA	1,920	Memphis, TN	10,370
Baton Rouge, LA	2,450	Meridian, MS	130
Birmingham, AL	4,700	Miami, FL	217,660
Brunswick, GA	150	Mobile, AL	1,690
Charleston, SC	4,520	Monroe, LA	490
Charlotte, NC	18,680	Montgomery, AL	1,360
Chattanooga, TN	3,500	Myrtle Beach, SC	6,900
Columbia, SC	4,310	Nashville, TN	42,240
Columbus, GA	1,250	New Orleans, LA	27,560
Columbus, MS	560	Orlando, FL	74,340
Daytona Beach, FL	4,440	Panama City, FL	3,560
Dothan, AL	340	Pensacola, FL	1,870
Florence, SC	630	Sarasota, FL	10,250
Fort Lauderdale, FL	40,740	Savannah, GA	4,490
Fort Myers, FL	17,660	Shreveport, LA	940
Fort Walton Beach, FL	1,330	Tallahassee, FL	1,890
Gainesville, FL	1,530	Tampa, FL	206,400
Greenville/S'burg, SC	6,160	Tri-Cities, TN	1,940
Gulfport/Biloxi, MS	310	Valdosta, GA	60
Huntsville, AL	3,080	West Palm Beach, FL	20,030
Jackson, MS	1,830	Wilmington, NC	<u>1,480</u>
Jacksonville, FL	9,050		
Knoxville, TN	4,150	TOTAL	867,250

Source: PC-IR-2A

# DELTA FORECASTS TO CARRY OVER 140,000 PASSENGERS BETWEEN TORONTO AND DELTA'S PRIMARY ATLANTA CATCHMENT AREA

	Forecast		Forecast
City	<u>Passengers</u>	City	<u>Passengers</u>
Atlanta, GA	79,453	Little Rock, AR	529
Albany, GA	415	Macon, GA	65
Asheville, NC	883	Melbourne, FL	549
Augusta, GA	1,088	Memphis, TN	1,373
Baton Rouge, LA	1,743	Meridian, MS	97
Birmingham, AL	990	Mobile, AL	1,136
Brunswick, GA	63	Monroe, LA	467
Charleston, SC	2,318	Montgomery, AL	927
Charlotte, NC	3,434	Myrtle Beach, SC	2,439
Chattanooga, TN	841	New Orleans, LA	3,022
Columbia, SC	1,373	Orlando, FL	5,069
Columbus, GA	1,058	Panama City, FL	3,064
Columbus, MS	278	Pensacola, FL	893
Daytona Beach, FL	2,826	Sarasota, FL	1,805
Dothan, AL	267	Savannah, GA	2,469
Florence, SC	421	Shreveport, LA	429
Fort Lauderdale, FL	6,096	Tallahassee, FL	1,324
Fort Myers, FL	2,410	Tri-Cities, TN	647
Fort Walton Beach, FL	406	Valdosta, GA	19
Gainesville, FL	991	West Palm Beach, FL	2,560
Greenville/S'burg, SC	1,367	Wilmington, NC	<u>345</u>
Gulfport/Biloxi, MS	122		
Huntsville, AL	850	TOTAL	142,057
Jackson, MS	482		
Jacksonville, FL	1,802		
Knoxville, TN	852		

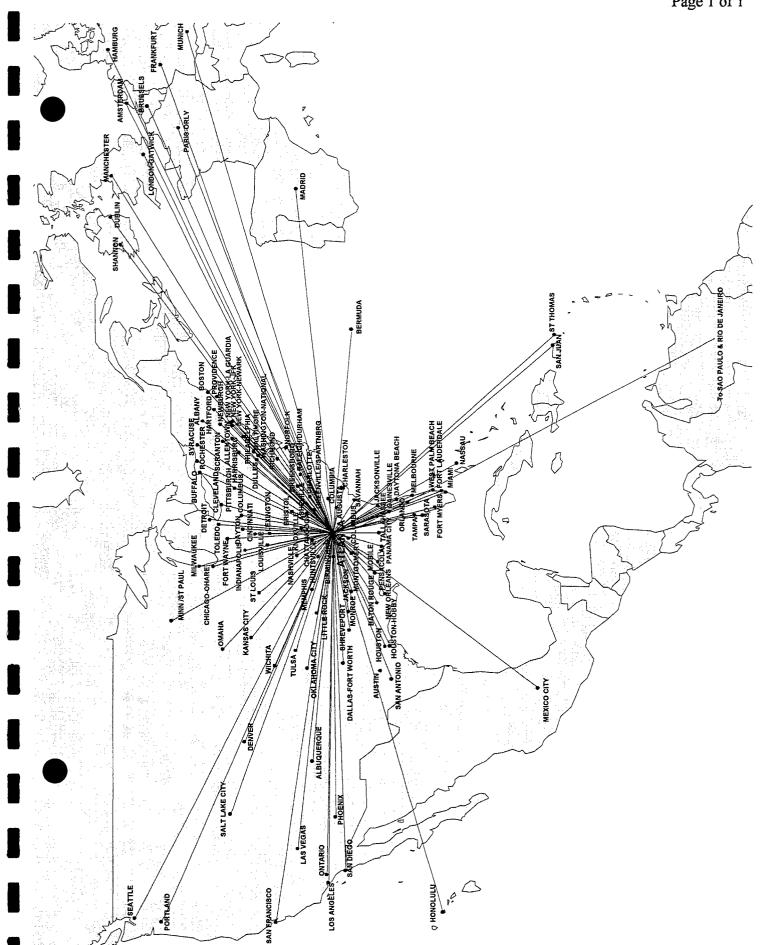
Source: DL-301

# DELTA'S ATLANTA HUB IS THE WORLD'S LARGEST SINGLE CARRIER HUB OPERATION

<u>Rank</u>	City	<u>Carrier</u>	Total Departures 1/
1	ATLANTA	Delta	700
2	Dallas/Ft. Worth	American	685
3	Charlotte	USAir	516
4	Pittsburgh	USAir	507
5	Chicago (ORD)	United	506
6	Chicago (ORD)	American	492
7	St. Louis	Trans World	485
8	Detroit	Northwest	447
9	Denver	United	444
10	Minneapolis	Northwest	421
11	Dallas/Ft. Worth	Delta	344
12	San Francisco	United	340
13	Philadelphia	USAir	318
14	Miami	American	285
15	Houston (IAH)	Continental	294

1/ - Includes Jet and Commuter carrier departures.

Source: Official Airline Guide, January 1995



# THE DELTA CONNECTION ATLANTIC SOUTHEAST AIRLINES' ATLANTA HUB

Toronto - Year 1
Exhibit DL-119
Page 1 of 1

	Daily Delta Jet <u>Departures</u>	Daily Commuter Departures 1/
ALBANY,GA		8
ALBANY,NY	3	
ALBUQUERQUE,NM	1	
ALLENTOWN,PA	2	
AMSTERDAM, NETHERLANDS	1	
ASHEVILLE,NC	3	5
AUGUSTA,GA	7	3
AUSTIN,TX	3	
BALTIMORE,MD	5	
BATON ROUGE,LA	3	
BERMUDA	1 .	
BIRMINGHAM,AL	10	
BOSTON,MA	8	
BRUNSWICK,GA		5
BRUSSELS,BELGIUM	1	
BUFFALO,NY	3	
CHARLESTON,SC	9	
CHARLESTON, WV		7
CHARLOTTE,NC	8	1
CHATTANOOGA,TN	7	2
CHICAGO,IL-OHARE	9	
CINCINNATI,OH	8	
CLEVELAND,OH	4	
COLUMBIA,SC	9	
COLUMBUS,GA	3	7
COLUMBUS,MS		6
COLUMBUS,OH	5	
DALLAS/FT WORTH,TX	13	
DAYTON,OH	4	

		Daily Delta Jet <u>Departures</u>	Daily Commuter Departures 1/
DAYTONA BEACH,FL		7	
DENVER,CO		6	
DETROIT,MI		5	
DOTHAN,AL			9
DUBLIN, IRELAND			
EVANSVILLE,IN			6
FAYETTEVILLE,NC	* 1	·	9
FLORENCE,SC			5
FORT LAUDERDALE,FL		9	
FORT MYERS,FL		6	
FORT WAYNE,IN		1 _	
FRANKFURT, GERMANY		2	
FT WALTON BEACH,FL			9
GAINESVILLE,FL		4	3
GREENSBORO,NC		7	2
GREENVL./SPART.,SC		7	1
GULFPORT/BILOXI,MS			7
GUNNISON,CO			
HAMBURG,GERMANY		1	
HARRISBURG,PA		2	
HARTFORD,CT		4	
HONOLULU,OAHU,HI		1	
HOUSTON,TX		6	
HOUSTON,TX-HOBBY		4	
HUNTSVILLE/DECATUR,AL		7	1
INDIANAPOLIS,IN		4	
JACKSON,MS		5	2
JACKSONVILLE,FL		8	
JACKSONVILLE,NC			4

	Daily Delta Jet <u>Departures</u>	Daily Commuter <u>Departures 1/</u>
KANSAS CITY,MO	6	
KNOXVILLE,TN	8	
LAS VEGAS,NV	1	
LEXINGTON,KY	4	3
LITTLE ROCK,AR	4	_
LONDON,ENGLAND	1	
LOS ANGELES,CA	7	
LOUISVILLE,KY	6	2
LYNCHBURG, VA	,	3
MACON,GA		7
MADRID,SPAIN	1	
MANCHESTER, ENGLAND	1	
MELBOURNE,FL	4	
MEMPHIS,TN	8	
MERIDIAN,MS		3
MEXICO CITY, MEXICO	1	
MIAMI,FL	10	
MILWAUKEE,WI	3	
MINN./ST PAUL,MN	4	
MOBILE,AL	5	2
MONROE,LA	1	
MONTERREY, MEXICO	1	
MONTGOMERY,AL	6	3
MYRTLE BEACH,SC		9
NASHVILLE,TN	9	1
NASSAU,BAHAMAS	2	
NEW ORLEANS,LA	8	
NEW YORK,NY-KENNEDY	5	
NEW YORK,NY-LAGUARDIA	15	

	Daily	Daily
	Delta Jet	Commuter
	<u>Departures</u>	Departures 1/
NEW YORK,NY/NEWARK,NJ	7	
NEWBURGH,NY	2	
NORFOLK,VA	5	
OKLAHOMA CITY,OK	2	
OMAHA,NE	2	
ONTARIO,CA	1	
ORLANDO,FL	10	
PANAMA CITY,FL	4	5
PARIS,FRANCE-ORLY	1	
PENSACOLA,FL	6	3
PHILADELPHIA,PA	7 _	
PHOENIX,AZ	5	
PITTSBURGH,PA	7	
PORTLAND,OR	1	
PROVIDENCE,RI	3	
RALEIGH/DURHAM,NC	9	1
RICHMOND,VA	4	
ROANOKE,VA -		9
ROCHESTER,NY	2	
SALT LAKE CITY,UT	7	
SAN ANTONIO,TX	5	
SAN DIEGO,CA	3	
SAN FRANCISCO,CA	5	
SAN JUAN,PUERTO RICO	4	
SARASOTA,FL	5	
SAVANNAH,GA	7	1
SCRANTON,PA	2	
SEATTLE,WA	2	
SHANNON, IRELAND		

## DELTA AND ATLANTIC SOUTHEAST SERVE 131 AIRPORTS NONSTOP FROM ATLANTA

	Daily Delta Jet <u>Departures</u>	Daily Commuter Departures 1/
SHREVEPORT,LA	2	
ST LOUIS,MO	5	
ST THOMAS, VIRGIN IS.	3	
SYRACUSE,NY	2	
TALLAHASSEE,FL	7	2
TAMPA/ST PETE,FL	9	_
TOLEDO,OH	2	
TRI-CITY,TN	4	5
TULSA,OK	4	-
VALDOSTA,GA		4
WASHINGTON D.C.(DUL)	4	
WASHINGTON D.C.(NAT)	10	
WEST PALM BEACH,FL	8	
WICHITA,KS	2	
WILMINGTON,NC		7
	528	172

1/ Commuter Departures on Delta Connection Carrier Atlantic Southeast Airlines

Source: Delta December 15, 1994 Timetable

## SERVICE OFFERED BY DELTA AND ATLANTIC SOUTHEAST AT ATLANTA

<u>Delta</u>	Number	Overall <u>Rank</u>
Nonstop Destinations	113	1
Daily Departures	528 1/	1
Daily Seat Departures	85,513 1/	1
YE Nov 94 Enplanements	19,982,479	1
Atlantic Southeast		2/
Nonstop Destinations	39	1
Daily Departures	172	1
Daily Seat Departures	5,592	1
Total		
Nonstop Destinations 3/	131	1
Daily Departures	700	1
Daily Seat Departures	91,105	1

<sup>1/</sup> As of January 1, 1995

Source: Official Airline Guide, January 1995, Back Associates, and Company Records

<sup>2/</sup> Rank among commuters

<sup>3/</sup> Unduplicated

### **DELTA'S FACILITIES AT ATLANTA**

Corporate Office

World-Wide Operations Center

Reservations Office

Delta/WorldSpan Computer Center

Marketing Office

Training Facility

Air Cargo Facility

International/Regional Dining Service Distribution Facility

**Technical Operations Center** 

20 City Ticket Offices

260 Destination Mail Sort System

88 Gate Positions (Concourse A, B, E, T)

8 Baggage Claim Carousels

90 Ticketing Positions

4 "Crown Room" Membership Lounges, 1 First Class Lounge 1 Business Class Lounge, 9 Group Meeting Rooms 16 Conference Rooms

### CANADA'S LARGEST AIRLINE HAS INITIATED NONSTOP SERVICE IN THE ATLANTA-TORONTO MARKET

## Hartsfield welcomes first Air Canada flig



Air Canada Chairman and CEO Hollis Harris (I) and R. Lamar Durrett, executive vice president of technical operations and corporate services for Air Canada, arrived in Atlanta Monday on Air Canada Fiight 562 from Toronto. The flight marked the first non-stop of the airline Into Atlanta since the U.S. and Canadian governments signed a bilateral air agreement, open-Canadian governments signocauntries.
ing the skies between the two countries.

By Carey Adams Staff writer

Rain nor fog could keep the inaugural flight of Air Canada out of Hartsfield Atlanta International Airport Monday morning.

Air Canada Flight 562 arrived only slightly late, due to a heavy fog over the airport, marking the first non-stop Canadian airline ser-vice into Atlanta, and the first Air Canada flight into Atlanta, since the signing of a bilateral treaty between the United States and Canadian governments.

But the fog and dreary weather didn't put a damper on the

"This is a great day for Air Canada and great day for me per-sonally," said Hollis Harris, chairman and CEO of Air Canada.

This was a homecoming of sorts for Harris, who formerly served as the president of Atlanta-based Delta Air Lines, and lives in Peachtree City, just south of the

"It took 30 years to put this (deal) together ... between (Harts- 🎅 field) and Air only five days to prepare for their arrival."

Angela Gittens 

This is a very exciting day, said Harris.

Table

The arrival of the Airbus A-320 aircraft marks the beginning of Air Canada service to Atlanta. The airline will operate two-daily nonstop flights from Atlanta to Toron-

to, with first departure at 7 a.m. and the second at 12:15 p.m.

The airline will also operate two daily non-stop flights from Toronto to Atlanta.

Passengers on board the flight between our two were given a grand welcome as Harris congratulated each aboard governments, but the flight and welcomed them to

> This will show Atlanta that we can be a part of their great city, said Harris

Canada it took Angela Gittens, Hartsfield's general manager, said the event marks the end of decades of stagnation between the U.S. and Canadian governments.

"It took 30 years to put this (deal) together between our two governments, but between (Hartsfield) and Air Canada it took only five days to prepare for their arri-val." said Gittens, "We welcome Mr. Harris and his staff to the city."

As part of Atlanta's show of unity between the city and Air Canada, Atlanta City Councilman Jim Maddox flew back to Toronto

See AIR CANADA, Page 13

The second

## Air Canada: 1st Atlanta flight

Continued from Page 2 on the return flight.

"With the arrival of Air Canada. this will show we are truly an inter-national city," said Maddox. "I am happy to join you on this interna-tional flight."

The new agreement between the two countries is expected to have a huge economic impact on the city of Atlanta.

Nearly 500 on-airport jobs will be needed to support the additional passenger volume, according to Dr. John Martin, president of Martin Associates, a research firm conducting an economic impact study on the airport.

The new service is expected to bring 262,000 new passengers into Atlanta, as well as increase freight at Hartsfield by 15,000 metric

The increase in travelers is expected to create an additional 1,600 jobs in the visitors, retail and entertainment industry in metro-Atlanta.

In January, Air Canada for the third consecutive year, was chosen as the best airline to fly to Canada by Business Traveler International magazine. Harris was chosen as one of the top 10 investorfriendly" executives by the Finan-cial Times of Canada in February.

Under Harris's leadership, Air Canada has proven to be one of the most successful airlines in the industry. The airline made a financial turnaround over the span of a year, reporting a \$326 million loss in 1993 and a \$129 million profit in

Air Canada's arrival also marks the 16th international carrier to service Hartsfield. The airline will increase its twice-daily departures to four on April 3, with the addition of two new flights aboard the airline's newest passenger aircraft, the 50-seat Canadair CL-65 jet."

The U.S-Canada open skies agreement has opened a new mark-et to residents of Atlanta and the rest of the country,

Source: ATL Magazine, March 9, 1995

## SUMMARY OF 1995 SCHEDULED SERVICE BETWEEN THE UNITED STATES AND TORONTO

<u>Market</u>	<u>Carrier</u>	January 1995 Weekly Frequencies	Weekly One-way <u>Seats</u>
Albany, New York	Business Exp	ress 11	209
Baltimore	Air Ontario USAir Expres	20 26 46	740 <u>962</u> 1,702
Boston	Air Canada USAir	31 <u>27</u> 58	3,115 3,024 6,139
Cincinnati	Comair	41	2,050
Chicago (ORD)	Air Canada American United	33 41 <u>35</u> 109	3,290 6,475 5,558 15,323
Cleveland	USAir	7	987
Dayton	USAir Expres	s 17	561
Dallas/Ft. Worth	American	21	3,304
Detroit	Northwest	34	6,195
Grand Rapids	Astral Aviation	on 18	666
Hartford	Business Expr Air Ontario	ress 12 18 30	396 <u>666</u> 1,062
Houston (IAH)	Air Canada	14	1,918

## SUMMARY OF 1995 SCHEDULED SERVICE BETWEEN THE UNITED STATES AND TORONTO

<u>Market</u>	<u>Carrier</u>	January 1995 <u>Weekly Frequencies</u>	Weekly One-way <u>Seats</u>
Indianapolis	USAir Expres	ss 6	198
Los Angeles	Air Canada	21	4,480
Miami 1/	Air Canada Delta	29 _ <del>7</del> 36	4,725 <u>966</u> 5,691
Nashville 2/	American	13	1,807
New York City (LGA)	American Air Canada	47 <u>51</u> 98	6,825 <u>5,782</u> 12,607
New York City (JFK)	Air Canada	1	137
Newark	Air Canada	39	4,410
Philadelphia	USAir	28	3,997
Pittsburgh	Delta	26	4,305
Rochester	USAir	21	2,254
San Francisco	United Air Canada	7 <u>21</u> 28	1,316 3,339 4,655

## SUMMARY OF 1995 SCHEDULED SERVICE BETWEEN THE UNITED STATES AND TORONTO

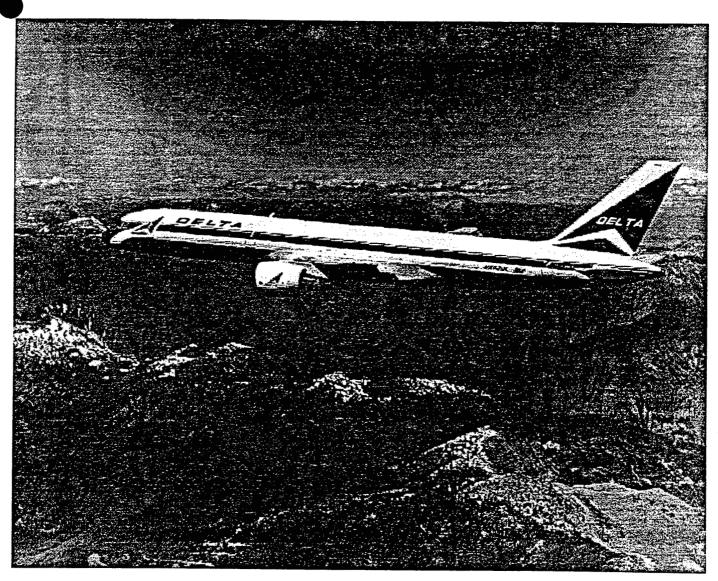
<u>Market</u>	Carrier	January 1995 <u>Weekly Frequencies</u>	Weekly One-way <u>Seats</u>
Syracuse	Business Expre	ess 19	646
Tampa 1/	Delta Air Canada	14 <u>14</u> 28	1,932 2,814 4,746
Washington D.C. (IAD) Cana	Business Expre Idian Airlines Part		884 <u>874</u> 1,758

Source: Official Airline Guide, January 1995

<sup>1/ -</sup> Application pending to transfer Tampa/Miami - Toronto routes to American Airlines. American Airlines has advised D.O.T. that it does not intend to operate Tampa-Toronto service.

<sup>2/ -</sup> American Airlines has announced that it will discontinue Nashville - Toronto service effective June 15, 1995.

### **DELTA'S B-757 AIRCRAFT**



Seats (F/Y)	180 (24F/156Y)	No. of Planes	84 .
# Abreast (F/Y)	4/6	Max. Takeoff Weight	223,800 Lbs.
Engines	2 Pratt & Whitney 2037	Max. Landing Weight	198,000 Lbs.
Cruising Speed	530 MPH	Max. Payload	46,285 Lbs.
Altitude	42,000 Feet	Cargo Compartment Capacity	1,728 Cu.Ft.
Total Thrust	76,400 Lbs.	Fuel Capacity	11,253 U.S. Gallons
Wing Span	124'6"	T. C.	11,200 C.S. Ounons

Source: Company Records

### DELTA'S JET EQUIPMENT PROGRAM - AIRCRAFT ON HAND, ON ORDER, AND ON OPTION AS OF DECEMBER 31, 1994

Type Aircraft	Number On Hand YE94	Number on Order Or Option*	Total
MD-88	120	0	120
MD-90	0	69	69
MD-11	11	4	15
B-737-200	56	0	56
B-737-300	13	O	13
B-727-200	134	0	134
B-757-200	84	30	114
B-767-200	15	0	15
B-767-300	26	15	41
B-767-300ER	14	25	39
L-1011-1	32	0	32
L-1011-200	1	0	1
L-1011-250	6	0	6
L-1011-500	17	0	17
A-310-200	4	0	4
A-310-300	9	0	9
Total	<u>542</u>	143	<u>685</u>

<sup>\*</sup> Through December 2003

Source: Company Records

### STATEMENT OF AIRCRAFT AVAILABILITY

Delta's proposal to service the Atlanta-Toronto nonstop route will require one Boeing 757-200 aircraft. Delta has 84 such aircraft on hand. See Exhibit DL-141. Delta has already deployed the necessary aircraft in connection with implementation of its *pendente lite* exemption authority.

Delta's B-757-200 aircraft complies with FAR-Part 36 noise requirements.

		<del></del>	<del></del>	TO Y	YZ					FROM YYZ							· · · · · · · · · · · · · · · · · · ·	
BETWEEN YYZ AND	CXR		FLIGH	<u>T \$</u>	DEPT	<u>/ARRV</u>		NECT NTS	NOOP	CXR		FLIGHT	<u>s</u>	DEPT	/ARRV		NECT NTS	<u> NOOP</u>
ABI		7420* 7426*		9001 9003		14:30 21:15			7		9002	241	7435*	15:45	21:50	ATL	DFW	
ABQ .										DL	9002	1091		15:45	20:45	ATL		
ABY		7002* 7016*				14:30 21:15			7			7003* 7009*			13:15 19:50			6
ACT	DL	7992*	688	9003		21:15	DFW	ATL										
AGS		1293 1946	9001			14:30 21:15					9000 9002	7042* 7044*		08:45 15:45	12:50	ATL ATL		
ANC										DL	9002	451	1187	15:45	00:40	ATL	SLC	
APF											9000 9002	919 575	3426* 3462*	08:45 15:45	16:10 22:47	ATL ATL	MCO MCO	
ATL		9001 9003			12:23 19:08	14:30 21:15					9000 9002			08:45 15:45				
AUS		809 1033	995 688	9001 9003		14:30 21:15					9000 9002	1033 1039			13:15 20:40			

NOTE: \* INDICATES A COMMUTER FLIGHT.
ALL CITY CODES ARE IDENTIFIED IN EXHIBIT, DL-602.

				TO YY	<u>'Z</u>			FROM YYZ									
BETWEEN VYZ AND	CXR		ELIGHI	: <u>s</u>	DEPT	ZARRY	CONNECT POINTS	ноор	CXR		FLIGHT	<u>s</u>	DEPT	<u>/ARRV</u>	CON		ноор
AVL	DL	7028 <b>*</b> 397	9001			14:30 21:15				9000 9002	1038 7025*			12:55 20:33			
BDA									DL	9000	162		08:45	15:50	ATL		
BFL	DL	5202*	178	9003	08:35	21:15	LAX ATL			9000 9002	269 1085		08:45 15:45				
внм	DL		9001 9003			14:30 21:15	—			9000 9002	1122			11:55 19:25			
BNA		1945 1091	9001 9003			14:30 21:15				9000 9002	1778 474			11:55 19:10			
BOI	DL	5951*	160	9003	10;30	21:15	SLC ATL			9000 9002	705 451	1650 446		16:10 22:30			
вок									DL	9002	7049*		15:45	20:20	ATL		6
втм									DL	9002	451	5966*	15:45	22:29	ATL	SLC	
BTR	DL DL	1592 756	9001			14:30 21:15				9000 9002	1115 1543		08:45 15:45		ATL		

. NOTE: \* INDICATES A COMMUTER FLIGHT.
ALL CITY CODES ARE IDENTIFIED IN EXHIBIT DL-602.

	<del></del>	. TO Y	/2	FROM YYZ							
BETWEEN YYZ AND	CXR	<u>FLIGHTS</u>	CONNECT DEPT/ARRY POINTS NOOP	CXR		<u>FLIGHTS</u>	DEPT/ARRV	CONNECT POINTS NOOP			
BUR					9000 9002		08:45 14:40 15:45 22:07				
BZN				DL	9002	451 1882	15:45 22:55	ATL SLC			
CAE	DL 1229 DL 1715		10:00 14:30 ATL 17:15 21:15 ATL		9000 9002	1436 1796	08:45 12:50 15:45 20:05				
CDC	DL 5803	3* 160 9003	10:35 21:15 SLC ATL	DL.	9000	705 5806*	08:45 16:30	ATL SLC			
СНА	DL 1436 DL 567		10:20 14:30 ATL 16:40 21:15 ATL		9000 9002	7291* 7295*	08:45 12:38 15:45 20:02				
CHS	DL 1719 DL 760		10:05 14:30 ATL 17:10 21:15 ATL		9000 9002	929 1811	08:45 12:50 15:45 20:00				
CLL	DL 7900 DL 7904		06:05 14:30 DFW ATL 7 13:25 21:15 DFW ATL								
CLT	DL 1559 DL 1276		10:00 14:30 ATL 17:00 21:15 ATL		9000 9002	1592 1967	08:45 12:50 15:45 20:20				
cos				DL	9000	946	08:45 16:10	ATL			

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NOTE: \* INDICATES A COMMUTER FLIGHT.
ALL CITY CODES ARE IDENTIFIED IN EXHIBIT DL-602.

		TO YYZ										FROM YYZ							
BETWEEN VVZ AND	CXR		FLIGHT	<u>. s</u>	<u>DEPT</u>	<u>/arrv</u>		NECT NTS	<u> NOOP</u>	CXR		FLIGHT	<u>.s</u>	DEPT	/ARRV		NECT NTS	NOOP	
CRP	DL	7635*	688	9003	12:40	21:15	DFW	ATL		DL	9002	241	7638*	15:45	22:28	ATL	DFW		
CSG		7074*			11:09	14:30	ATL				9000	323		08:45	12:25	ATL		6	
DAB		7080* 1263				21:15 21:15		:			9002	7081*			19:35				
DEN	Di 1	2026	9001							DL	9002	1265		15:45	20:30	ATL			
	DL	1108	9003		12:50	14:30 21:15	ATL				9000	223 675			13:40 20:50				
DFW		995 688	9001		15:17	14:30 21:15					9000 9002	1229 241			13:07 20:15				
DHN		7103* 7111*			08:55 16:12	14:30 21:15					9000 9002	7106* 7112*			12:02 19:05			6	
EKO	DL 5	5341*	160	9003	09:20	21:15	SLC	ATL	6		9000 9002	705 451		08:45 15:45					
ELP												1955 1091	1642	08:45 15:45			ABQ		
EYW							٠				9000 9002			08:45 15:45					

NOTE: \* INDICATES A COMMUTER FLIGHT.
ALL CITY CODES ARE IDENTIFIED IN EXHIBIT DL-602.

			TO YY	Z					FROM YYZ								
BETWEEN YYZ AND	CXR	FLIGHT	<u>.s</u>	DEPT	/ARRV	CON1	NECT NTS	<u> NOOP</u>	CXR		FLIGHT	<u>s</u>	DEPT	/ARRV	CONN POIN		NOOP
FAT	DL 5224	* 178	9003	09:00	21:15	LAX	ATL			9000 9002	705 451	1505 229		15:15 22:10			
FLL	DL 269 DL 593				14:30 21:15		:			9000 9002	1510 429			13:35 21:15			
FLO	DL 7560 DL 7568				14:30 21:15												
FP0	DL 3522	* 269	9001	07:30	14:30	FLL	ATL	7		9000 9002	1510 575		08:45 15:45				
FSM	DL 7408	* 688	9003	13:30	21:15	DFW	ATL		DL	9002	241	7961*	15:45	22:02	ATL	DFW	
GEG								<i>:</i>		9000 9002	705 451	1478 1496	08:45 15:45	15:50 22:10			
GJT	DL 5912	* 160	9003	10:35	21:15	SLC	ATL			9000 9002	705 451		08:45 15:45				
GNV	DL 7180 DL 7198			09:30 16:55	14:30 21:15					9000 9002	652 1805			13:30 20:15			
GPT	DL 7549	* 9001		08:28	14:30	ATL		7	DL	9000	7529*		08:45	12:36	ATL		

NOTE: • INDICATES A COMMUTER FLIGHT.
ALL CITY CODES ARE IDENTIFIED IN EXHIBIT, DL-602.

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		TO	YYZ		<del></del>	FROM YYZ		
BETWEEN YYZ AND	CXR	<u>FLIGHTS</u>	<u>DEPT/ARRV</u>	CONNECT POINTS NOOP	CXR	<u>FLIGHTS</u>		CONNECT POINTS NOOP
	DL 7540	* 9003	15:10 21:15	ATL				
GSP	DL 1495 DL 1665		10:00 14:30 17:10 21:15		DL 900		08:45 12:56 15:45 19:55	
GTR	DL 7099	* 9003	16:00 21:15	ATL	DL 900	2 7087*	15:45 19:24	ATL
HLN					DL 900:	2 451 1452	15:45 22:50	ATL SLC
HNL					DL 9000	053	08:45 16:35	ATL 14
нои	DL 7716 DL 1547		06:10 14:30 15:05 21:15		· 1			
нѕѵ	DL 1624 DL 1121	9001 9003	09:20 14:30 16:25 21:15		DL 9000 DL 9002		08:45 11:53 / 15:45 18:55 /	
HAI	DL 942 DL 941	9001 688 9003	08:15 14:30 13:35 21:15		DL 9000 DL 9002	- · ·	08:45 13:00 / 15:45 20:10 /	
ICT	DL 652 DL 846	9001 9003	08:00 14:30 14:55 21:15		DL 9000 DL 9002		08:45 13:35 A	
IDA	DL 5906	* 160 9003	10:35 21:15	SLC ATL	DL 9000 DL 9002		08:45 15:50 A	

• NOTE: \* INDICATES A COMMUTER FLIGHT.
ALL CITY CODES ARE IDENTIFIED IN EXHIBIT DL-602.

		TO YY	<b>Z</b>				FROM YYZ		
BETWEEN YYZ AND	CXR DL 7630	FLIGHTS • 688 9003	DEPT/ARRV 12:57 21:15	CONNECT POINTS	<u> </u>	CXR	FL1GHIS	DEPT/ARRV	CONNECT POINTS NOOP
			(2,0)	VI 11 A 1 L			,		
LIT .	DL 358	9001	07:50 14:30	ATL .		DL 900 DL 900		08:45 12:30 15:45 19:40	
MCI	DL 883	9001	08:00 14:30	ATL		DL 900		08:45 12:50 15:45 20:30	
MCN	DL 72114 DL 72194		10:05 14:30 17:50 21:15		6 6	DF 800 DF 800		08:45 12:24 15:45 20:00	
мсо	DL 758 DL 238		09:20 14:30 16:30 21:15			DL 900		08:45 13:25 15:45 20:50	
MEI	DL 7231*	9003	15:59 21:15	ATL	6	DL 900	0 7226*	08:45 12:37	ATL
MEM	DL 358 DL 842		08:55 14:30 16:05 21:15			DL 9000	_	08:45 12:20 15:45 20:10	
MEX						DL 900	2 385	15:45 21:55	ATL
мсм	DL 7238* DL 7240*		09:14 14:30 16:06 21:15			DL 9000		08:45 11:40 15:45 18:52	

NOTE: \* INDICATES A COMMUTER FLIGHT.
ALL CITY CODES ARE IDENTIFIED IN EXHIBIT DL-602.

	TO YYZ									FRO	M YYZ					
BETWEEN YYZ AND	CXR		FLIGHTS	DEPT	/ARRV	CONNECT POINTS	<u> NOOP</u>	CXR		FLIGHT	<u>s</u>	DEPT	<u>/ARRV</u>	CONI <u>POI</u> 1	NECT NTS	<u> NOOP</u>
MIA		1079 634	9001 9003	09:00 15:50	14:30 21:15				9000 9002	765 373			14:10 21:15			
MLB									9000 9002	1289 575	3532*		13:40 22:17		мсо	
MLU	DL	1074	9003	15:29	21:15	ATL :			9000 9002	1101 1035			13:08 20:33			
мов		1592 756	9001 9003	09:01 16:05	14:30 21:15				9000 9002	1221 1035			12:00 19:10			
MRY				:					9000 9002	269 1085			15:45 23:25			
MSO							1		9000 9002	705 451	1267 881		16:10 23:00			
MSY	DL DL	684 938	9001 9003	08:35 15:45	14:30 21:15				9000 9002	463 405			12:35 19:25			
	-							, 1 <del></del>								
MYR.		7356 <b>*</b> 7384 <b>*</b>		09:42 16:12	14:30 21:15				9000 9002	7389* 7357*			13:35 20:57			

NOTE: \* INDICATES A COMMUTER FLIGHT.
ALL CITY CODES ARE IDENTIFIED IN EXHIBIT DL-602.

		TO YYZ										FRO	M YYZ		<del></del> -			<del></del>
BETWEEN VYZ AND	CXR		FLIGH1	r <b>S</b>	DEPT	/ARRV		NECT NTS	<u> NOOP</u>	CXR		FLIGHT	<u>:s</u>	DEPT	<u>/ARRV</u>	CON: POI:	NECT NTS	<u> NOOP</u>
NAS	DL	894	9003		16:00	21:15	ATL				9000 9002	459 <b>5</b> 75	3601*	08:45 15:45	13:50 23:10		мсо	
OAK	DL	552	160	9003	08:55	21:15	SLC	ATL			9000 9002	705 451	1703 1437	08:45	15:40 22:14	ATL	SLC	
OGG								•		DL	9000	053	1579	08:45	18:58	ATL	HNL	14
OKC		7693 <b>*</b> 1955	995 688	9001 9003		14:30 21:15					9000 9002	1955 1081		08:45	13:15 20:30	ATL		
ONT	DL	5620*	178	9003	08:50	21:15	LAX	ATL			9000 9002	705 489	1536	08:45 15:45	15:30 21:10		SLC	
PBI	D L	916 268	9001 9003			14:30 21:15					9000 9002	821 1167		08:45 15:45	13:35 21:10			
PDX	DL	1522	160	9003	08:50	21:15	SLC	ATL			9000 9002	705 197	417	08:45 15:45	15:40 22:56		SLC	
PFN		380 1081	9001 9003			14:30 21:15			:		9000 9002	879 7257*		08:45 15:45				
РНХ	DL	1196	160	9003	09:50	21:15	SLC	ATL			9000 9002	723 345		08:45 15:45				
PIH	DL	5918*	160	9003	10:40	21:15	SLC	ATL			9000 9002	705 451		08:45 15:45				
PNS	DL	7544*	9001		08:25	14:30	ATL			DL	9000	665		08:45	11:55	ATL		

NOTE: \* INDICATES A COMMUTER FLIGHT.
ALL CITY CODES ARE IDENTIFIED IN EXHIBIT DL-602.

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		<del></del>	<del></del> -	TO Y	/Z					<del></del> -	FRO	M YYZ		·			
BETWEEN VYZ AND	CXR		FLIGHT	<u>r s</u>	DEPT/A	NRV	CONNE POINT		<u>DP CXR</u>	<u>.</u>	FL1GH1	<u>' S</u>	DEPT	/ARRV		NECT NTS	<u> NOOP</u>
	DL	700	9003		16:15 2	1:15	ATL		DL	9002	1121		15:45	19:15	ATL		_
PSC	DL	1716	160	9003	08:00 2	1:15	SLC A	TL	, DL	9002	451	1200	15:45	22:10	ATL	SLC	
PSP	DL	5261*	178	9003	09:10 2	1:15	LAX Á	TL		9000 9002	723 1085	5686* 5265*	08:45 15:45	14:54 23:00	ATL ATL	PHX LAX	
RNO	DL	1812	160	9003	09:05 2	1:15	SLC A	TL	DL	9002	451	1667	15:45	22:00	ATL	SLC	
RSW	DL	1775	9003		16:25 2	1:15	ATL			9000 9002	681 1195			13:30 21:00			
SAN	DL	859	178	9003	09:40 2	1:15	LAX A	TL		9000 9002	391 547			13:40 20:40			
SAT		7701* 1268	995 9003	9001	06:14 1 14:35 2			TL ,		9000 9002	376 781			13:40 20:55			
SAV		2040 1804	9001 9003		10:05 14 17:15 2					9000 9002	7054* 1526			12:55			
SBA	DL	5474*	178	9003	09:20 2	1:15	LAX AT	rL		9000 9002	391 1085			15:35 23:00			
SBP	DL	5502*	178	9003	08:30 2	1:15	LAX AT	rL		9000 9002	269 1085	5517*	08:45	15:45 23:15	ATL	LAX	

NOTE: \* INDICATES A COMMUTER FLIGHT.
ALL CITY CODES ARE IDENTIFIED IN EXHIBIT DL-602.

		<del></del>		TO Y	YZ					FRO	M YYZ	<del></del>				
BETWEEN YYZ AND	CXR	<u>!</u>	FLIGH:	<u>rs</u>	DEPT/ARRV	CONNECT POINTS	NOOP	CXR	į.	FL1GHT	<u>s</u>	DEPT	/ARRV	CONN POIN		NOOP
SEA	DL	1524	160	9003	08:10 21:15	SLC ATL			9000	705 197	707	08:45 15:45	15:45 21:30		SLC	
SFO .	DL	1516	160	9003	08:40 21:15	SLC ATL			9000 9002	977 221			14:35 21:30			
SGU	DL	5355*	160	9003	10:30 21:15	•		DL	9000	705	5351*	08:45	16:10	ATL :	SLC	
SHV		1779 1074	995 9003	9001	06:05 14:30 14:30 21:15	DFW ATL			9000 9002	1727 1153		08:45 15:45				
SJC	DL	1976	160	9003	08:30 .21:15	SLC ATL			9000 9002	705 451	1707 1222	08:45 15:45	15:40 22:30			
SJT	DL	7344*	688	9003	13:18 21:15	DFW ATL	:	DL	9002	241	7355*	15:45	22:05	ATL E	)FW	
SJU	DL	187	9003		15:25 21:15	ATL			9000 9002	464 449			16:15 23:20			
SLC	DL	160	9003		12:20 21:15	ATL			9000 9002	705 451		08:45 15:45				
SMF	DL	308	160	9003	08:55 21:15	SLC ATL			9000 9002	705 451	1698 1485	08:45 15:45	15:40 22:10			

NOTE: \* INDICATES A COMMUTER FLIGHT.
ALL CITY CODES ARE IDENTIFIED IN EXHIBIT DL-602.

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		TO YYZ							<del></del>			FRO	M YYZ					
BETWEEN VYZ AND	CXR		<u>FLIGH</u>	<u>r s</u>	DEPT	<u>/ARRV</u>		NECT NTS		CXR		FLIGHT	<u>'S</u>	DEPT	/ARRV		NECT NTS	NOOP
SMX	DL	5490	178	9003	08:15	21:15	LAX	ATL			9000 9002			08:45 15:45				
SNA .	DL	1470	160	9003	08:40	21:15	SLC	ĄTL			9000 9002	269 451	5477* 751	08:45 15:45	15:05 22:10	ATL ATL	LAX SLC	
SPS		7440* 7444*		9001 9003		14:30 21:15					9000 9002	1229 241		08:45 15:45				
SRQ	DL	776	268	9003	14:00	-21:15	189	ATL			9000 9002	1681 1023		08:45 15:45				
SUN	DL	5932*	160	9003	10:35	21:15	SLC	ATL	:		9000 9002	705 451		08:45 15:45				
TLH		1727 1694	9001 9003			14:30 21:15					9000 9002	185 846		08:45 15:45				
TPA	DL DL	766 451	9001 9003			14:30 21:15					9000 9002	439 225		08:45 15:45				
TRI		946 7300*	9001 9003			14:30 21:15					9000 9002	1612 7301*		08:45 15:45				

NOTE: \* INDICATES A COMMUTER FLIGHT.
ALL CITY CODES ARE IDENTIFIED IN EXHIBIT DL-602.

	TO YYZ											FRO	M YYZ					
BETWEEN VVZ AND	CXR		FLIGHT	<u>-s</u>	DEPT	/ARRV	CONI	NECT NTS	иоор	CXF	<u>t</u>	FLIGHT	<u>s</u>	DEPT	/ARRV		NECT NTS	<u> NOOP</u>
TUL		7601* 7607*	995 688	9001 9003		14:30 21:15					9000				12:47 20:05			
TUS	DL	1007	178	9003	09:55	21:15	LAX	ATL			9000 9002		262 1611		16:17 22:35			
TWF	DL	5302*	160	9003	10:35	21:15	SLC	ATL			. 9000 . 9002			08:45 15:45				
TXK		7998* 7466*	995 688	9001 9003		14:30 21:15			7	DI	9002	241	7469*	15:45	22:05	ATL	DFW	
TYR		7460* 7335*	995 688	9001 9003		14:30 21:15			7	DI	9002	241	7999*	15:45	21:40	ATL	DFW	
TYS		911 470	9001 9003		10:15 17:20				:	Di	. 9000	1628		08:45	12:55	ATL		6
VLD .	DL	7320*	9001		10:00	14:30	ATL											
VPS		7156* 7136*			08:53 16:04						9000			08:45 15:45	12:04 19:34			
WYS										DL	9002	451	5872*	15:45	22:50	ATL	SLC	
YUM	DL	5423*	178	9003	09:15	21:15	LAX	ATL			9000	269 345		08:45 15:45				

NOTE: \* INDICATES A COMMUTER FLIGHT.
ALL CITY CODES ARE IDENTIFIED IN EXHIBIT DL-602.

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- 1/ Service is based on the following parameters:
  - a) Two stops allowed in single plane service.
  - b) Two stops allowed in connecting service.
  - c) Maximum connecting time of two hours.
  - d) Maximum circuity of 175% allowed in connection routings, excluding markets located within 275 miles of gateway.
  - e) Minimum of four operations per week to be considered.

### DELTA'S PROPOSED ATLANTA - TORONTO SERVICE WILL CREATE THE SHORTEST ELAPSED TIMES IN 25 MARKETS WITH OVER 152,000 BASE YEAR O&D PASSENGERS

		Average Elapsed
City	O&D Traffic	Time Improvement
Albany,GA	470	1:05
Atlanta,GA	90,110	1:15
Augusta,GA	1,920	0:16
Baton Rouge,LA	2,450	0:37
Brunswick,GA	150	0:38
Charleston,SC	4,520	0:13
Columbus,GA	1,250	1:07
Columbus,MS	560	0:03
Daytona Beach,FL	4,440	0:46
Dothan,AL	340	1:15
Fort Walton Beach,FL	1,330	0:15
Gainesville,FL	1,530	0:48
Gulfport,MS	310	0:11
Macon,GA	80	1:29
Meridian,MS	130	1:22
Mobile,AL	1,690	0:30
Montgomery, AL	1,360	0:32
Myrtle Beach,SC	6,900	0:06
Nassau 1/	4,980	0:20
Panama City,FL	3,560	1:03
Pensacola,FL	1,870	0:49
San Juan 1/	15,930	0:18
Savannah,GA	4,490	0:20
Tallahassee,FL	1,890	0:57
Valdosta,GA	60	0:22
•	152,320	

<sup>1/</sup> O&D traffic for Nassau and San Juan from U.S. O&D Survey for year ending 2Q94.

Sources: PC-IR-2A

DL-201

Official Airline Guide, January 1995

Between Toronto And:	CY 1993 O&D Passenger Traffic 1/	YE 1Q96 Passengers 2/	Market Stim. 3/	YE 1Q96 Passengers After Stimulation	Delta's Share 4/	YE 1Q96 Delta Passengers
Nonstop						
Atlanta, GA	90,110	96,307	50%	144,460	55%	79,453
Online Connecting Mark	<u>cets</u>					
Albany, GA	470	502	25%	628	66%	415
Albuquerque, NM	9,280	9,918	0%	9,918	5%	517
Asheville, NC	1,950	2,084	0%	2,084	42%	883
Augusta, GA	1,920	2,052	25%	2,565	42%	1,088
Austin, TX	9,410	10,057	0%	10,057	8%	838
Baton Rouge, LA	2,450	2,618	25%	3,273	53%	1,743
Bermuda	2,640	2,822	0%	2,822	25%	706
Birmingham, AL	4,700	5,023	0%	5,023	20%	990
Brunswick, GA	150	160	25%	200	32%	63
Charleston, SC	4,520	4,831	25%	6,039	38%	2,318
Charlotte, NC	18,680	19,965	0%	19,965	17%	3,434
Chattanooga, TN	3,500	3,741	0%	3,741	22%	841
Columbia, SC	4,310	4,606	0%	4,606	30%	1,373
Columbus, GA	1,250	1,336	25%	1,670	63%	1,058
Columbus, MS	560	599	25%	748	37%	278
Dallas/Ft. Worth, TX	102,130	109,153	0%	109,153	3%	3,275
Daytona Beach, FL	4,440	4,745	25%	5,932	48%	2,826
Dothan, AL	340	363	25%	454	59%	267
Florence, SC	630	673	25%	842	50%	421
Fort Lauderdale, FL	40,740	43,542	0%	43,542	14%	6,096
Fort Myers, FL	17,660	18,874	0%	18,874	13%	2,410
Ft. Walton Beach, FL	1,330	1,421	25%	1,777	23%	406
Gainesville, FL	1,530	1,635	25%	2,044	48%	991
Greenville/S'burg, SC	6,160	6,584	0%	6,584	21%	1,367
Gulfport/Biloxi, MS	310	331	25%	414	30%	122
Honolulu, HA	17,290	18,479	0%	18,479	7%	1,279
Houston, TX	29,070	31,069	0%	31,069	2%	575
Huntsville, AL	3,080	3,292	0%	3,292	26%	850

	CY 1993			YE 1Q96		
Between	O&D			Passengers		YE 1Q96
Toronto	Passenger	YE 1Q96	Market	After	Delta's	Delta
And:	Traffic 1/	Passengers 2/	<u>Stim. 3/</u>	<b>Stimulation</b>	Share 4/	<u>Passengers</u>
Jackson, MS	1,830	1,956	0%	1,956	25%	482
Jacksonville, FL	9,050	9,672	0%	9,672	19%	1,802
Kansas City, MO	19,990	21,365	0%	21,365	6%	1,340
Knoxville, TN	4,150	4,435	0%	4,435	19%	852
Las Vegas, NV	31,900	34,094	0%	34,094	1%	498
Little Rock, AR	3,710	3,965	0%	3,965	13%	529
Los Angeles, CA	247,580	264,606	0%	264,606	5%	13,230
Macon, GA	80	86	25%	107	61%	65
Melbourne, FL	1,990	2,127	25%	2,659	21%	549
Memphis, TN	10,370	11,083	0%	11,083	12%	1,373
Meridian, MS	130	139	25%	174	56%	97
Mexico City, Mexico	20,420	21,824	0%	21,824	6%	1,213
Mobile, AL	1,690	1,806	25%	2,258	50%	1,136
Monroe, LA	490	524	0%	524	89%	467
Montgomery, AL	1,360	1,454	25%	1,817	51%	927
Myrtle Beach, SC	6,900	7,375	25%	9,218	26%	2,439
Nassau, Bahamas	4,600	4,916	25%	6,145	30%	1,871
New Orleans, LA	27,560	29,455	0%	29,455	10%	3,022
Oklahoma City, OK	3,860	4,125	0%	4,125	10%	412
Ontario, CA	9,850	10,527	0%	10,527	6%	585
Orlando, FL	74,340	79,452	0%	79,452	6%	5,069
Panama City, FL	3,560 .	3,805	25%	4,756	64%	3,064
Pensacola, FL	1,870	1,999	25%	2,498	36%	893
Phoenix, AZ	49,030	52,402	0%	52,402	5%	2,421
Salt Lake City, UT	16,790	17,945	0%	17,945	13%	2,313
San Antonio, TX	12,650	13,520	0%	13,520	11%	1,548
San Diego, CA	32,030	34,233	0%	34,233	5%	1,869
San Juan, Puerto Rico	11,840	12,654	25%	15,818	29%	4,579
Sarasota, FL	10,250	10,955	0%	10,955	16%	1,805
Savannah, GA	4,490	4,799	25%	5,998	41%	2,469
Shreveport, LA	940	1,005	0%	1,005	43%	429
Tallahassee, FL	1,890	2,020	25%	2,525	52%	1,324
Tri-Cities, TN	1,940	2,073	0%	2,073	31%	647
Tulsa, OK	5,320	5,686	0%	5,686	11%	606

	CY 1993			YE 1Q96		
Between	O&D			Passengers		YE 1Q96
Toronto	Passenger	YE 1Q96	Market	After	Delta's	Delta
And:	Traffic 1/	Passengers 2/	<u>Stim. 3/</u>	<b>Stimulation</b>	Share 4/	<u>Passengers</u>
Valdosta, GA	60	64	25%	80	23%	19
West Palm Beach, FL	20,030	21,407	0%	21,407	12%	2,560
Wichita, KS	4,560	4,874	0%	4,874	24%	1,147
Wilmington, NC	1,480	1,582	25%	1,977	17%	345
Total Online Connecting	951,080	1,016,485	2%	1,033,008	10%	103,426
TOTAL	1,041,190	1,112,791	<u>6%</u>	1,177,468	<u>16%</u>	182,879

- <u>1/</u> a) PC-IR-2A
  - b) Mexico City, Bermuda, and Nassau from CY 1993 U.S. DOT O&D Survey.
- 2/ At 3% annual rate. See DL-310.
- <u>3/</u> Local market stimulation based on Delta's experience in new nonstop international markets. Connecting markets stimulated based on first nonstop to nonstop connecting service provided or for elapsed time improvement.
- 4/ Local market share is based on average share Delta realizes in similar markets as shown in DL-302. All other market shares are based on industry QSI points based on December 1994 scheduled service and applied as shown in the following table:

<u>Type of Service</u>	<u>Points</u>
Nonstop	1.00
One-stop	0.65
Nonstop to nonstop connection	0.45
Two-stop	0.30
One-stop to nonstop connection	0.25
Nonstop to one-stop connection	0.25

Aircraft Adjustment	Bonus/Penalty
Widebody	25% bonus
Narrowbody	no adjustment
Less than 90 seats	40% penalty
Less than 50 seats	70% penalty
Less than 28 seats	75% penalty

## DELTA LOCAL TRAFFIC SHARE IN NONSTOP MARKETS THAT ARE SIMILAR TO THE ATLANTA-TORONTO MARKET

MARKET	DELTA TRAFFIC SHARE
ATLANTA-ALBANY, NY	75.0%
ATLANTA-ALLENTOWN, PA	85.6%
ATLANTA-BALTIMORE, MD	65.6%
ATLANTA-BOSTON, MA	69.5%
ATLANTA-BUFFALO, NY	70.7%
ATLANTA-CLEVELAND, OH	64.8%
ATLANTA-COLUMBUS, OH	79.9%
ATLANTA-HARRISBURG, PA	77.4%
ATLANTA-HARTFORD, CT	79.7%
ATLANTA-PORTLAND, ME	73.8%
ATLANTA-PROVIDENCE, RI	73.6%
ATLANTA-ROCHESTER, NY	68.2%
ATLANTA-SYRACUSE, NY	70.6%

Source: DOT O&D Survey for year ending December 1993

## TORONTO-UNITED STATES TRAFFIC GROWTH RATES

	Yr-Over-Yr
<u>Period</u>	Growth Rate
CY 1989	2.30%
CY 1990	8.10%
CY 1991	-9.90%
CY 1992	6.60%
CY 1993	3.80%

## HISTORICAL O&D PASSENGERS BETWEEN TORONTO AND THE UNITED STATES

<u>Period</u>	O&D <u>Psgrs</u>
CY 1988	3,479,320
CY 1989	3,561,040
CY 1990	3,848,510
CY 1991	3,469,130
CY 1992	3,697,870
CY 1993	3,837,220

## TORONTO-ATLANTA TRAFFIC GROWTH RATES

<u>Period</u>	Yr-Over-Yr Growth Rate
CY 1989	-12.2% 1/
CY 1990	12.3%
CY 1991	-10.1% 1/
CY 1992	21.5%
CY 1993	13.5%

1/ Eastern Airlines, which offered one-stop service in the Toronto-Atlanta market, filed Chapter 11 in March 1989 and service was curtailed for some time. Eastern ceased operations in January 1991.

### HISTORICAL O&D PASSENGERS BETWEEN TORONTO AND ATLANTA

<u>Period</u>	O&D <u>Psgrs</u>
CY 1988	73,770
CY 1989	64,780
CY 1990	72,720
CY 1991	65,380
CY 1992	79,410
CY 1993	90,110

# ESTIMATED REVENUE PASSENGER MILES AND PASSENGER REVENUE AVAILABLE TO SUPPORT DELTA'S ATLANTA-TORONTO PROPOSAL

Between Toronto And:	YE 1Q96 Delta Passengers 1/	YE 1Q96 On Segment RPMs 2/		1Q96 vond RPMs	Avg Rev/ <u>Psgr 4/</u>	YE 1Q96 Passenger <u>Revenue</u>
Nonstop						
Atlanta, GA	79,453	58,715,767	0	0	\$195	\$15,493,335
Online Connecting Market	e <u>ts</u>					
Albany, GA *	415	306,685	146	60,590	\$137	\$56,855
Albuquerque, NM	517	382,063	1,269	656,073	\$228	\$117,876
Asheville, NC	883	652,537	164	144,812	\$195	\$172,185
Augusta, GA	1,088	804,032	143	155,584	\$195	\$212,160
Austin, TX	838	619,282	812	680,456	\$277	\$232,126
Baton Rouge, LA	1,743	1,288,077	449	782,607	\$222	\$386,946
Bermuda	706	521,734	1,148	810,488	\$165	\$116,490
Birmingham, AL	990	731,610	134	132,660	\$195	\$193,050
Brunswick, GA *	63	46,557	238	14,994	\$137	\$8,631
Charleston, SC	2,318	1,713,002	259	600,362	\$185	\$428,830
Charlotte, NC	3,434	2,537,726	227	779,518	\$195	\$669,630
Chattanooga, TN	841	621,499	106	89,146	\$195	\$163,995
Columbia, SC	1,373	1,014,647	192	263,616	\$195	\$267,735
Columbus, GA	1,058	781,862	83	87,814	\$195	\$206,310
Columbus, MS *	278	205,442	241	66,998	\$137	\$38,086
Dallas/Ft. Worth, TX	3,275	2,420,225	731	2,394,025	\$220	\$720,500
Daytona Beach, FL	2,826	2,088,414	366	1,034,316	\$153	\$432,378
Dothan, AL *	267	197,313	171	45,657	\$137	\$36,579
Florence, SC *	421	311,119	273	114,933	\$137	\$57,677
Fort Lauderdale, FL	6,096	4,504,944	581	3,541,776	\$143	\$871,728
Fort Myers, FL	2,410	1,780,990	515	1,241,150	\$161	\$388,010
Ft. Walton Beach, FL *	406	300,034	264	107,184	\$137	\$55,622
Gainesville, FL	991	732,349	300	297,300	\$182	\$180,362
Greenville/S'burg, SC	1,367	1,010,213	154	210,518	\$195	\$266,565
Gulfport/Biloxi, MS *	122	90,158	352	42,944	\$137	\$16,714
Honolulu, HA	1,279	945,181	4,502	5,758,058	\$349	\$446,371
Houston, TX	575	424,925	689	396,175	\$228	\$131,100
Huntsville, AL	850	628,150	151	128,350	\$195	\$165,750

# ESTIMATED REVENUE PASSENGER MILES AND PASSENGER REVENUE AVAILABLE TO SUPPORT DELTA'S ATLANTA-TORONTO PROPOSAL

Between	YE 1Q96	YE 1Q96	YE	1Q96	Avg	YE 1Q96
Toronto	Delta	On Segment	<u>Be</u>	<u>yond</u>	Rev/	Passenger
And:	Passengers 1/	RPMs 2/	Miles 3/	<u>RPMs</u>	Psgr 4/	Revenue
	400	256 100	241	164060	<b>#2.42</b>	#117.10 <i>(</i>
Jackson, MS	482	356,198	341	164,362	\$243	\$117,126
Jacksonville, FL	1,802	1,331,678	270	486,540	\$210	\$378,420
Kansas City, MO	1,340	990,260	693	928,620	\$231	\$309,540
Knoxville, TN	852	629,628	152	129,504	\$195	\$166,140
Las Vegas, NV	498	368,022	1,747	870,006	\$238	\$118,524
Little Rock, AR	529	390,931	453	239,637	\$232	\$122,728
Los Angeles, CA	13,230	9,776,970	1,947	25,758,810	\$183	\$2,421,090
Macon, GA *	65	48,035	79	5,135	\$137	\$8,905
Melbourne, FL	549	405,711	443	243,207	\$181	\$99,369
Memphis, TN	1,373	1,014,647	332	455,836	\$241	\$330,893
Meridian, MS *	97	71,683	267	25,899	\$137	\$13,289
Mexico City, Mexico	1,213	896,407	1,331	1,614,503	\$258	\$312,954
Mobile, AL	1,136	839,504	302	343,072	\$215	\$244,240
Monroe, LA	467	345,113	448	209,216	\$279	\$130,293
Montgomery, AL	927	685,053	147	136,269	\$195	\$180,765
Myrtle Beach, SC *	2,439	1,802,421	317	773,163	\$137	\$334,143
Nassau, Bahamas	1,871	1,382,669	725	1,356,475	\$190	\$355,490
New Orleans, LA	3,022	2,233,258	425	1,284,350	\$184	\$556,048
Oklahoma City, OK	412	304,468	761	313,532	\$234	\$96,408
Ontario, CA	585	432,315	1,900	1,111,500	\$230	\$134,550
Orlando, FL	5,069	3,745,991	403	2,042,807	\$136	\$689,384
Panama City, FL	3,064	2,264,296	247	756,808	\$181	\$554,584
Pensacola, FL	893	659,927	272	242,896	\$219	\$195,567
Phoenix, AZ	2,421	1,789,119	1,587	3,842,127	\$233	\$564,093
Salt Lake City, UT	2,313	1,709,307	1,589	3,675,357	\$280	\$647,640
San Antonio, TX	1,548	1,143,972	874	1,352,952	\$234	\$362,232
San Diego, CA	1,869	1,381,191	1,891	3,534,279	\$228	\$426,132
San Juan, Puerto Rico	4,579	3,383,881	1,547	7,083,713	\$236	\$1,080,644
Sarasota, FL	1,805	1,333,895	445	803,225	\$142	\$256,310
Savannah, GA	2,469	1,824,591	215	530,835	\$194	\$478,986
Shreveport, LA	429	317,031	552	236,808	\$244	\$104,676
Tallahassee, FL	1,324	978,436	223	295,252	\$195	\$258,180
Tri-Cities, TN	647	478,133	227	146,869	\$195	\$126,165
Tulsa, OK	606	447,834	674	408,444	\$267	\$161,802
,		,	<b>~</b> · ·		~ <b>~~</b> .	+-01,00 <b>m</b>

# ESTIMATED REVENUE PASSENGER MILES AND PASSENGER REVENUE AVAILABLE TO SUPPORT DELTA'S ATLANTA-TORONTO PROPOSAL

Between	YE 1Q96	YE 1Q96	YE	1Q96	Avg	YE 1Q96
Toronto	Delta	On Segment	<u>Be</u>	<u>yond</u>	Rev/	Passenger
And:	Passengers 1/	RPMs 2/	Miles 3/	<u>RPMs</u>	<u>Psgr 4/</u>	Revenue
Valdosta, GA *	19	14,041	208	3,952	\$137	\$2,603
West Palm Beach, FL	2,560	1,891,840	545	1,395,200	\$158	\$404,480
Wichita, KS	1,147	847,633	781	895,807	\$281	\$322,307
Wilmington, NC *	345	254,955	377	130,065	\$137	\$47,265
Total Online Connectin	g 103,426	76,431,814		84,465,136	\$195	\$20,154,226
TOTAL	182,879	135,147,581		84,465,136	<u>\$195</u>	<u>\$35,647,561</u>

### ESTIMATED REVENUE PASSENGER MILES AND PASSENGER REVENUE AVAILABLE TO SUPPORT DELTA'S ATLANTA-TORONTO PROPOSAL

- 1/ DL-301
- 2/ At 739 miles.
- 3/ Miles beyond Atlanta.
- 4/ (a) Atlanta local market average revenue/passenger derived from Exhibit DL-501.
  - (b) Markets denoted with an "\*" represent Delta connection carrier markets and are based on comparable revenue/passenger with Atlanta less an average commuter proration.
  - (c) All other market's average revenue/passengers derived from the U.S. DOT O&D Survey Table 1A for YE 2Q94.

# PROJECTED FINANCIAL RESULTS OF DELTA'S ATLANTA-TORONTO SERVICE PROPOSAL

Revenues		Year Ending 1 <u>Q 1996</u>
Passenger 1/		\$35,647,561
Cargo 2/		<u>\$1,539,975</u>
Total Revenues		\$37,187,536
Expenses		
Fuel 3/		\$1,712,345
Aircraft Related 4/		\$7,238,918
Passenger Servicing	5/	\$7,620,508
Commissions 6/		, ,
Passenger	9.86%	\$3,514,850
Cargo	3.69%	\$56,825
General And Admini	strative 4/	<u>\$704,793</u>
Total Expenses		\$20,848,239
Operating Profit		\$16,339,297

<sup>1/</sup> Exhibit DL-401

<sup>2/</sup> At 4.32% of passenger revenue based on Delta's Domestic Entity Experience (DL-405)

<sup>3/</sup> Exhibit DL-406

<sup>4/</sup> Exhibit DL-403

<sup>5/</sup> Exhibit DL-404

<sup>6/</sup> Exhibit DL-405

# AIRCRAFT RELATED EXPENSE PROJECTIONS FOR DELTA'S PROPOSED ATLANTA - TORONTO SERVICE

Cost Category	Unit Cost 1/	Unit <u>Basis</u>	Annual <u>Units 2/</u>	Annual Expenses
Crew Related	\$639.05	Blk. Hrs.	3,093	\$1,976,582
Other Flying	\$40.87	Blk. Hrs.	3,093	\$126,411
Maintenance -				
Flight	\$328.54	Blk. Hrs.	3,093	\$1,016,174
Burden	\$179.92	Blk. Hrs.	3,093	\$556,493
Ground	\$137.47	Depts.	1,432	\$196,857
Depreciation And				
Amortization				
Flight 3/	\$413.61	Blk. Hrs.	3,093	\$1,279,280
Ground	\$186.96	Depts.	1,432	\$267,727
Flight Attendants	\$59.29	Flt. Att.	15,465	\$916,920
(5 per aircraft)		Blk. Hrs.		
Aircraft Servicing				
Line	\$313.35	Depts.	1,432	\$448,717
Control	\$66.37	Depts.	1,432	\$95,042
Landing Fees 4/				
Atlanta	\$113.00	Landings	716	\$80,908
Toronto	. \$388.00	Landings	716	\$277,808
Total Aircraft Related Expe	nses (Except Fuel)			\$7,238,918
General And				
Administrative	\$0.0037	ASMs	190,484,640	\$704,793
	4 - <b>1 - 1 - 1</b>		, ,,,,,,	4.0.9.55

<sup>1/</sup> Delta's Domestic Entity Experience (DL-405)

<sup>2/</sup> DL-410

<sup>3/</sup> DL-405, Page 4

<sup>4/</sup> City specific.

# PASSENGER SERVICING EXPENSES FOR DELTA'S PROPOSED ATLANTA - TORONTO SERVICE

Category	Unit <u>Cost 1/</u>	Unit <u>Basis</u>	Annual <u>Units 2/</u>	Annual <u>Expenses</u>
Passenger Servicing In Flight	\$0.0089	RPMs	219,612,717	\$1,954,553
Traffic Servicing Domestic 3/	\$16.21	Psgrs.	182,879	\$2,964,469
Reservation & Sales Domestic	\$12.01	Psgrs.	182,879	\$2,196,377
Advertising And Publicity	\$0.0023	RPMs	219,612,717	\$505,109
Total P	Passenger Servic	ing Expenses		\$7,620,508

<sup>1/</sup> Delta's Domestic Entity experience except as noted (DL-405).

<sup>&</sup>lt;u>2/</u> DL-401

<sup>3/</sup> Delta includes Canadian routes in the Domestic Entity.

# SUMMARY AND DERIVATION OF YEAR ENDED SEPTEMBER 30, 1994 UNIT COSTS USING FORM 41 FINANCIAL SCHEDULES

### Form 41 Total Units - B-757 Aircraft

	Domestic
<u>Units</u>	<b>Entity</b>
BH = Block Hours (Ramp to Ramp)	325,997
DEP= Departures	145,189
RPM = Revenue Passenger Miles	14,533,342,000
RPE = Revenue Passengers Enplaned	81,521,007
PR = Passenger Revenue	\$8,893,625,000
FR = Freight Revenue	\$384,019,000
ASM = Available Seat Miles	22,142,986,000
TB = Total Block Hours	1,657,739
TDEP = Total Departures	913,561
TRPM = Total Revenue Passenger Miles	63,148,698,000
TASM = Total Available Seat Miles	97,979,602,000
TFABH = Total Flight Attendant Block Hours	7,700,314

# SUMMARY AND DERIVATION OF YEAR ENDED SEPTEMBER 30, 1994 UNIT COSTS USING FORM 41 FINANCIAL SCHEDULES

### Methodology And Accounts For Form 41 Unit Costs B-757 Aircraft

	Domestic			tic
	Aircraft	-	Total Cost	Unit
Expense Category	<b>Specific</b>	<u>Unit</u>	Incurred 1/	Cost
			(000)	
Flying Operations			, ,	
Fuel 2/	Yes	BH		
Crew	Yes	BH	\$208,329	\$639.05
Other flying operations	Yes	BH	\$13,323	\$40.87
			ŕ	•
Maintenance -Flight	Yes	BH	\$107,104	\$328.54
Depr. And AmortFlight 3/	Yes	BH	·	
-				
Maintenance - Ground	No	TDEP	\$125,585	\$137.47
Depr. And AmortGround	No	TDEP	\$170,795	\$186.96
			ŕ	
Maintenance Burden				
Flight Equipment	Yes	BH	\$58,652	\$179.92
			ŕ	
Passenger Service:				
Flight Attendants	No	TFABH	\$456,579	\$59.29
In-Flight Service	No	TRPM	\$564,842	0.00890
Aircraft Servicing:				
Line Service	No	TDEP	\$286,262	\$313.35
Control	No	TDEP	\$60,634	\$66.37
Landing Fees 4/	No	TDEP		
Traffic Servicing	No	RPE	\$1,321,443	\$16.21
Reservations and Sales	No	RPE	\$979,467	\$12.01
Commissions:				
Passenger	No	PR	\$876,550	9.86%
Cargo	No	FR	\$14,169	3.69%
Advertising	No	TRPM	\$147,406	0.0023
General And Administrative	No	<b>TASM</b>	\$361,883	0.0037
			•	

<sup>1/</sup> For Form 41 accounts, see page 3 of this exhibit

<sup>2/</sup> DL-406

<sup>3/</sup> Page 4

<sup>4/</sup> Airport specific costs used

### SUMMARY AND DERIVATION OF YEAR ENDED SEPTEMBER 30, 1994 UNIT COST USING FORM 41 FINANCIAL SCHEDULES

## Form 41 Unit Costs B-757 Aircraft

Expense Category	Aircraft Specific	Accounts
Flying Operations		
Fuel, Oil, Taxes	Yes	51451, 51452
Crew	Yes	51230, 51240, 51570, 51281, 51360, 51680
Other Flying Operations	Yes	51990 Minus (Fuel plus crew plus 51470)
Maintenance-Flight	Yes	52780
Depr. & AmortFlight	Yes	70739, 70751, 70752, 70753, 70754, 70755, 70761
Maintenance-Ground	No	P7-31
Depreciation-Ground	No	P7-32
Maintenance Burden		
Flight Equipment	Yes	52796
Passenger Service:		•
Flight Attendants	No	P7-5
In-Flight Service	No	P7-8 Minus P7-5
Aircraft Servicing:		
Line Service	No	P7-10
Control	No	P7-11
Landing Fees	No	P7-12
Traffic Servicing	No	P7-18
Reservations and Sales	No	P7-23 Minus (P6-26 Plus P6-27)
Commissions:		(2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
Passenger	No	P6-26
Cargo	No	P6-27
Advertising	No	P7-28
General and Administrative	No	P7-29

Source: Company Records

# SUMMARY AND DERIVATION OF YEAR ENDED SEPTEMBER 30, 1994 UNIT COSTS USING FORM 41 FINANCIAL SCHEDULES

#### **B-757 Depreciation Unit Costs**

**Depreciation Expense** 

\$72,056,000

Depreciation for the domestic B-757 fleet for 12 months ended September 30,1994

Cost Per Block Hour Utilization

Based on the past utilization of this aircraft, a total of 11.10 block hours per day utilization for 43 owned aircraft translates into a cost per hour of:

\$413.61

Source: Company Records

#### AIRCRAFT FUEL CONSUMPTION, COST AND AVAILABILITY

Segment By Direction	Aircraft <u>Type</u>	Block <u>Hours 1/</u>	Fuel Burn <u>Rate 2/</u>	Fuel Gallons	Fuel Price 3/ (cents)	Fuel <u>Expense</u>	Cost Per Block Hour
ATL-YYZ	B-757	1,518	986	1,496,748	54.60	\$817,224	\$538
YYZ-ATL	B-757	1,575	986	1,552,950	<u>57.64</u>	\$895,120	\$568
Totals/Averages		3,093		3,049,698	56.15	\$1,712,345	\$554

Statement of Availability:

Delta anticipates no difficulty in obtaining adequate fuel supplies to meet the requirements of its service proposal.

Current fuel needs are secured through vendor contracts which would also be established following award of Canadian Authority.

<sup>1/</sup> DL-410

<sup>2/</sup> Company Records

<sup>3/</sup> Actual Price for month ended November 30, 1994.

# CARGO FORECAST FOR <u>DELTA'S ATLANTA-TORONTO SERVICE PROPOSAL</u>

Segment	Cargo 1/ (Pounds)	Rate	Revenue
<u>Daily</u>	( ,		
ATL-YYZ	5,002	\$0.43	\$2,151
YYZ-ATL	5,002	\$0.43	\$2,151
Annual			
ATL-YYZ	1,790,671	\$0.43	\$769,988
YYZ-ATL	1,790,668	\$0.43	<u>\$769,987</u>
Total Annual Cargo	3,581,339		\$1,539,975

Source: Company Records

<sup>1/</sup> Includes Freight, Express, DASH, and Mail. Cargo estimates based on Delta's Domestic Entity experience.

# PROJECTED START-UP COSTS FOR DELTA'S ATLANTA-TORONTO SERVICE PROPOSAL

Advertising and Promotion 1/

\$126,277

<sup>1/</sup> Delta currently serves Atlanta and Toronto and anticipates no other start-up costs.

# OPERATING STATISTICS FOR DELTA'S PROPOSED ATLANTA-TORONTO SERVICE

Segments Flown	Average Block Hrs. Per Flight 1/	Annual Depts. 2/	Block <u>Hours</u>	Distance 3/
Atlanta to Toronto	2.12	716	1,518	739
Toronto to Atlanta	2.20	<u>716</u>	<u>1.575</u>	739
Total		1,432	3,093	
Miles Per Roundtrip:				
	739 <u>739</u> 1,478	ATL-YYZ YYZ-ATL		
Annual				
Plane Miles (716 flights 2/)	1,058,248			
ASMS ( 180 ) seats	190,484,640			
On-segment RPMS	135,147,581			
Load Factor	70.95%			
Departures/Landings By Station:				
Atlanta		716		
Toronto		<u>716</u>		
Total		1432		

<sup>&</sup>lt;u>1/</u> DL-101

<sup>2/</sup> Estimated at annual completion factor of 98%

<sup>3/</sup> DL-601

## DELTA'S ESTIMATED MARKET FARE CALCULATION FOR PROPOSED NONSTOP ATLANTA-TORONTO SERVICE

#### Atlanta-Toronto Market

				Weighted .	Average
Fare	Fare	One-Way	Passenger	All Fares	Excluding
<u>Description</u>	<u>Code</u>	Fare \$US 1/	Distribution 2/	Incl F Class	F Class
Full Fare Types:					
First Class	F06	\$404	7%	\$26	
Coach Class	Y06	\$276	<u>35%</u>	<u>\$97</u>	<u>\$90</u>
Subtotal			42%	\$123	\$90
Discount Fare Types:					
Adv. Purchase/Excursion					
7-Day Advance Purchase	BE7NRC	\$162	30%	\$48	\$45
14-Day Advance Purchase	ME14NRC	\$138	<u>20%</u>	<u>\$28</u>	<u>\$26</u>
Subtotal			50%	\$75	\$70
Visit USA					
	KLCVUS94	\$117	1%	\$1	\$1
	KHCVUS94	\$126	2%	\$3	\$2
	KLVUS94	\$138	3%	\$4	\$4
	KHVUS94	\$148	<u>3%</u>	<u>\$4</u>	<u>\$4</u>
Subtotal			9%	\$12	\$11
Total Before Dilution			100%	\$211	\$172
Other Dilution			7.5%		
Total After Dilution				\$195	\$159

<sup>1/</sup> Delta will offer the same fare level year round.

<sup>2/</sup> Assumes a consistent annual passenger distribution pattern.

#### SUMMARY OF DELTA'S FARE RULES AND CONDITIONS PROPOSED FOR ATLANTA-TORONIO SERVICE

EXCURSIONS (7 and 14 Day Advance Purchase)

Rule Number

4027

Fare Type

-E7NRC Type and -E14NRC Type

Fare Class Codes

BE7NRC KE7NRC KE14NRC ME7NRC

BE14NRC

ME14NRC

Directionality

None

Inventory Control

Yes

Advance Reservations

7 Days before departure for: 14 Days before departure for:

-E7 Type -E14 Type

Advance Purchase

7 Days after reservations for:

-E7 Type

1 Day after reservations for: -E14 Type

Type of Journey

Round Trip/Circle Trip/Open Jaw

Seasonality

None

Stopovers

Between Canada and Hawaii: 2 free stopovers permitted one in each direction (at HNL). Two additional permitted, one in each direction at U\$60/C\$78 each (at ATL CHI DFW PHX DEN PDX LAS SLC SAN LAX SFO QAK

SJC ONT).

Minimum Stay

First Sunday after departure from origin.

Exception: To/From LAS, 2 days after departure from

origin.

Maximum Stay

30 days

Penalties

Nonrefundable fares. U\$35/C\$46 for changes.

Discounts

Infants under 2 years of age not occupying a seat

travel free of charge.

No tour conductors

#### SUMMARY OF DELITA'S FARE RULES AND CONDITIONS PROPOSED FOR <u>ATLANTA-TORONIO</u> <u>SERVICE</u>

EXCURSIONS (7 Day Advance Purchase)

Rule Number

4027

Fare Type

-E7FLNC Type

Fare Class Codes

KE7FINC ME7FINC

Directionality

None

Inventory Control

Yes

Advance Reservations

7 Days before departure

Advance Purchase

3 Days after reservations

Type of Journey

Round Trip

Seasonality

None

Stopovers

Between Canada and Hawaii: 2 free stopovers permitted one in each direction (at HNL). Two additional permitted, one in each direction at U\$60/C\$78 each (at ATL CHI DFW PHX DEN PDX IAS SLC SAN IAX SFO OAK

SJC ONT).

Minimum Stay

First Sunday after departure from origin.

Exception: To/From LAS, 2 days after departure from

origin.

Maximum Stay

30 Days

Penalties

Nonrefundable fares. U\$35/C\$46 for changes.

Discounts

First accompanied child 2-11 years: 20% discount. Infants under 2 years of age not occupying a seat

travel free of charge. No tour conductors.

#### SUMMARY OF DELTA'S FARE RULES AND CONDITIONS PROPOSED FOR ATLANTA-TORONTO SERVICE

#### TOUR INCLUSIVE TOURS

Rule Number

4043

Fare Type

-IT3P25 Type

Fare Class Codes

KWIT3P25 KXIT3P25

Directionality

None

Inventory Control

Yes

Advance Reservations

3 Days before departure

Advance Purchase

3 Days after reservations

Type of Journey

Round Trip/Circle Trip/Open Jaw

Seasonality

None

Day of Week

Weekend: Friday through Sunday

Midweek: Monday through Thursday

Stopovers

None

Minimum Stay

3 days

Maximum Stay

60 days

Penalties

25% for refunds/changes

Discounts

Accompanied child 2-11 years: 20% discount

No tour conductors.

Tour/Cruise Package

Hotel accommodations for duration of trip

## SUMMARY OF DELTA'S FARE RULES AND CONDITIONS PROPOSED FOR ATLANTA-TORONTO SERVICE

#### EXCURSIONS (7 Day Advance Purchase)

Rule Number 4101

Fare Type -E7FL Type

Fare Class Codes BWE7FL BXE7FL

Directionality Yes

Inventory Control Yes

Advance Reservations 7 Days before departure

Advance Purchase Within 14 Days after reservations, or no later than

7 days before departure, whichever is earlier

Type of Journey Round Trip/Circle Trip/Open Jaw

Seasonality None

Day of Week Weekend From Canada: Friday through Sunday

To Canada: Saturday through Monday Midweek From Canada: Monday through Thursday

To Canada: Tuesday through Friday

Stopovers None

Minimum Stay First Sunday after departure from origin

Maximum Stay 365 Days

Penalties U\$35/C\$46 for refunds/changes

Discounts First accompanied child 2-11 years: 20% discount.

No tour conductors

Toronto - Year 1 Exhibit DL- 502 Page 5 of 20

## SUMMARY OF DELTA'S FARE RULES AND CONDITIONS PROPOSED FOR ATLANIA-TORONIO SERVICE

#### NORMAL FARES

Rule Number 2003

Fare Class Codes F06

Directionality No

Inventory Control No

Advance Reservations No

Advance Purchase No

Type of Journey One Way

Seasonality None

Stopovers One free stopover on the applicable routing

Minimum Stay None

Maximum Stay None

Penalties None

Discounts Infants under 2 years of age not occupying a seat

travel without charge.

Tour conductors: 1/15

Toronto - Year 1 Exhibit DL- 502 Page 6 of 20

## SUMMARY OF DELTA'S FARE RULES AND CONDITIONS PROPOSED FOR <u>ATLANTA-TORONTO</u> <u>SERVICE</u>

#### NORMAL FARES

Rule Number

2003

Fare Class Codes

Y06 B06 M06

Directionality

No

Inventory Control

No

Exception: Inventory control applied on B06/M06

Advance Reservations

No

Advance Purchase

No

Type of Journey

One Way

Seasonality

None

Stopovers

One free stopover on the applicable routing

Minimum Stay

None

Maximum Stay

None

Penalties

None

Discounts

Infants under 2 years of age not occupying a seat

travel without charge.

Tour conductors: 1/15

Toronto - Year 1 Exhibit DL- 502 Page 7 of 20

## SUMMARY OF DELTA'S FARE RULES AND CONDITIONS PROPOSED FOR ATLANTA-TORONTO SERVICE

#### NORMAL FARES WITHIN THE WESTERN HEMISPHERE

Rule Number 7000

Fare Class Codes Y

Directionality No

Inventory Control No

Advance Reservations No

Advance Purchase No

Type of Journey One Way

Seasonality None

Stopovers Unlimited

Minimum Stay None

Maximum Stay None

Penalties None

Discounts Infants under 2 years of age not occupying a seat

travel without charge.

Canada-USA: 25% discount accompanied under 12. Canada-Mex: 33% discount accompanied under 12.

Toronto - Year 1 Exhibit DL- 502 Page 8 of 20

## SUMMARY OF DELTA'S FARE RULES AND CONDITIONS PROPOSED FOR ATLANTA-TORONTO SERVICE

#### NORMAL FARES WITHIN THE WESTERN HEMISPHERE

Rule Number 7000

Fare Class Codes F

Directionality No

Inventory Control No

Advance Reservations No

Advance Purchase No

Type of Journey One Way

Seasonality None

Stopovers Unlimited

Minimum Stay None

Maximum Stay None

Penalties None

Discounts Infants under 2 years of age not occupying a seat

travel without charge.

Canada-USA: 25% discount accompanied under 12. Canada-Mex: 33% discount accompanied under 12.

## SUMMARY OF DELTA'S FARE RULES AND CONDITIONS PROPOSED FOR ATLANTA-TORONTO SERVICE

#### NORMAL FARES BETWEEN CANADA MEXICO

Rule Number 7001

Fare Class Codes B1

Directionality No

Inventory Control Yes

Advance Reservations No

Advance Purchase No

Type of Journey One Way

Seasonality None

Stopovers Unlimited

Minimum Stay None

Maximum Stay None

Penalties None

Discounts Infants under 2 years of age not occupying a seat

travel without charge.

Canada-USA: 25% discount accompanied under 12. Canada-Mex: 33% discount accompanied under 12.

#### SUMMARY OF DELTA'S FARE RULES AND CONDITIONS PROPOSED FOR ATLANTA-TORONTO SERVICE

#### EXCURSION FARES

Rule Number

7015

Fare Type

-RA Type

Fare Class Codes

BRA BHWRA BHXRA BLWRA BLXRA

Directionality

No

Inventory Control

Yes

Advance Reservations

No

Advance Purchase

No

Type of Journey

Round Trip/Circle Trip/Open Jaw

Seasonality

High: Dec 12 through Jan 07

Basic: Jan 08 through Dec 11

Day of Week

Weekend: Sat through Sun

Midweek: Mon through Fri

Stopovers

Unlimited

Minimum Stay

None

Maximum Stay

180 Days

Penalties

None

Discounts

50% accompanied child 2-11.

No tour conductors

#### SUMMARY OF DELITA'S FARE RULES AND CONDITIONS PROPOSED FOR ATLANTA-TORONTO SERVICE

#### SPECIAL ROUND TRIP FARES BETWEEN CANADA AND MEXICO

Rule Number

7025

Fare Type

-RMA Type

Fare Class Codes

KHRMA KLRMA

Directionality

No

Inventory Control

Yes

Advance Reservations

7 Days before departure

Advance Purchase

7 Days before departure

Type of Journey

Round Trip/Circle Trip/Open Jaw

Seasonality

High: Dec 12 through Jan 07

Basic: Jan 08 through Dec 11

Stopovers

One permitted

Minimum Stay

3 Days

Maximum Stay

60 Days

Penalties

None

Discounts

50% accompanied child 2-11.

No tour conductors

## SUMMARY OF DELTA'S FARE RULES AND CONDITIONS PROPOSED FOR ATLANTA-TORONTO SERVICE

#### NORMAL/RESTRICTED FARES WITHIN THE WESTERN HEMISPHERE

Rule Number

7100

Fare Type

-A3 Type and -2C Type

Fare Class Codes

BWA3 BXA3 M2C

Directionality

No

Inventory Control

Yes

Advance Reservations

-A3: 3 Days before departure

-2C: None

Advance Purchase

-A3: 3 Days before departure

-2C: None

Type of Journey

One Way

Seasonality

None

Stopovers

-A3: None

-2C: 2 permitted, one in each direction @ U\$60

Minimum Stay

None

Maximum Stay

None

Penalties

-A3: U\$25 for refunds

-2C: None

Discounts

-3A: 33% accompanied child 2-11.

-2C: 25% accompanied child 2-11

#### SUMMARY OF DELTA'S FARE RULES AND CONDITIONS PROPOSED FOR ATLANTA-TORONTO SERVICE

#### ADVANCE PURCHASE EXCURSION FARES

Rule Number 7415

Fare Type -AP2M Type -AP30 Type -AP Type Fare Class Codes QHWAP2M QHXAP2M QLWAP2M QLXAP2M

OHWAP30 OHXAP30 OLWAP30 OLXAP30 KHWAP KHXAP KLWAP KLXAP KJWAP KJXAP KKWAP KKXAP

Directionality Yes

Inventory Control Yes

Advance Reservations 7 Days before departure

Advance Purchase 7 Days before departure

Type of Journey Round Trip/Circle Trip/Open Jaw

Seasonality High From Can: Mar 07 through Mar 19 or

Apr 08 through Apr 16 or

Dec 18 through Dec 31

Can: Mar 07 through Mar 19 or oT

Apr 16 through Apr 23 or

Dec 18 through Jan 09

Shoul From Can: Feb 08 through Mar 06 or

Mar 20 through Apr 07 or

Jul 01 through Aug 31

Can: Feb 01 through Mar 06 or

Mar 20 through Apr 15 or Jul 01 through Aug 31

Basic From Can: Jan 01 through Feb 07 or

Apr 17 through Jun 30 or

Sep 01 through Dec 17

 $\mathbf{o}\mathbf{r}$ Can: Jan 10 through Jan 31 or

Apr 24 through Jun 30 or

Sep 01 through Dec 17

Day of Week Weekend: Sat through Sun Midweek: Mon through Fri

**Stopovers** 2 permitted, one in each direction @ U\$50

Minimum Stay 7 Days

Maximum Stay -AP2M: 2 months; -AP30: 30 days; -AP: 21 days

Penalties 25% for refunds; U\$50 for changes Discounts 25% accompanied child 2-11.

#### SUMMARY OF DELTA'S FARE RULES AND CONDITIONS PROPOSED FOR ATLANTA-TORONTO SERVICE

#### ECONOMY EXCURSION FARES BETWEEN CANADA AND THE CARIBBEAN

Rule Number 7425 Fare Type -E Type

Fare Class Codes HHE HKE HLE KHE KJE KKE

Directionality Yes
Inventory Control Yes

Advance Reservations No Advance Purchase No

Type of Journey Round Trip/Circle Trip/Open Jaw

Seasonality Bermuda: High: Mar 26 through May 27 or

Jul 30 through Sep 02 or

Dec 21 through Dec 31 Shoul: Mar 05 through Mar 25 or

May 28 through Jul 29 or

Sep 03 through Oct 28

Basic: Jan 01 Mar 04h Mar 06 or

Oct 29 through Dec 20

Bahamas: High From Can: Basic From Can:

Mar 07 through Mar 19 or
Apr 08 through Apr 16 or
Dec 18 through Dec 31

Jan 01 through Feb 07 or
Apr 17 through Jun 30 or
Sep 01 through Dec 17

To Can: To Can:

Mar 07 through Mar 19 or
Apr 16 through Apr 23 or
Dec 18 through Jan 09

Jan 10 through Jan 31 or
Apr 24 through Jun 30 .
Sep 01 through Dec 17

Sep 01 through Dec 17

Shoulder From Can: Feb 08 through Mar 06 or Mar 20 through Apr 07 or Jul 01 through Aug 31 To Can:

To Can:

Feb 01 through Mar 06 or Mar 20 through Apr 15 or Jul 01 through Aug 31

Stopovers 2 permitted, one in each direction

Minimum Stay Bermuda: 3 Days; Bahamas: 7 Days

Maximum Stay 12 Months

Penalties None

Discounts 25% accompanied child 2-11.

No Tour conductors

#### SUMMARY OF DELTA'S FARE RULES AND CONDITIONS PROPOSED FOR ATLANTA-TORONTO SERVICE

#### ADVANCE PURCHASE EXCURSION FARES BETWEEN CANADA AND THE CARTBBEAN

Rule Number

7430

Fare Type

-AP21 Type

Fare Class Codes

KHWAP21 KHXAP21 KKWAP21 KLWAP21 KLXAP21

Directionality Inventory Control

Yes Yes

Advance Reservations

14 Days

Advance Purchase

Within 7 days of reservation or at least 14 days

before departure, whichever is earlier

Type of Journey

Round Trip/Circle Trip/Open Jaw

Seasonality

High From Can: Basic From Can: Mar 07 through Mar 19 or Jan 01 through Feb 07 or Apr 08 through Apr 16 or

Dec 18 through Dec 31

Apr 17 through Jun 30 or Sep 01 through Dec 17

To Can: To Can:

Mar 07 through Mar 19 or Apr 16 through Apr 23 or

Jan 10 through Jan 31 or Apr 24 through Jun 30

Dec 18 through Jan 09

Sep 01 through Dec 17

Sep 01 through Dec 17

Shoulder From Can:

Feb 08 through Mar 06 or Mar 20 through Apr 07 or

Jul 01 through Aug 31

or Can:

Feb 01 through Mar 06 or Mar 20 through Apr 15 or Jul 01 through Aug 31

Day of Week

Weekend: Sat through Sun Midweek: Mon through Fri

Stopovers

None

Minimum Stay Maximum Stay

7 Days 21 Days

Penalties

50% for refunds

Discounts

25% accompanied child 2-11.

No Tour conductors

## SUMMARY OF DELTA'S FARE RULES AND CONDITIONS PROPOSED FOR ATLANIA-TORONIO SERVICE

#### SAN JUAN ADVANCE PURCHASE EXCURSIONS

Rule Number 7573

Fare Type -E14N Type and -E7P50 Type

Fare Class Codes QHWE14N QHXE14N QLXE14N

MHWE7P50 MHXE7P50 MLWE7P50 MLXE7P50

Directionality No

Inventory Control Yes

Advance Reservations -E14N Type: 14 Days before departure

-E7P50 Type: 7 Days before departure

Advance Purchase Within 1 day after reservations are made

Type of Journey Round Trip/Circle Trip/Open Jaw

Seasonality High: Dec 20 through Apr 14

Jun 25 through Sep 12

Basic: Apr 15 through Jun 24

Sep 13 through Dec 19

Day of Week Weekend: Sat through Sun

Midweek: Mon through Fri

Stopovers None

Minimum Stay 3 Days

Maximum Stay -E14N Type: 21 Days

-E7P50 Type: 30 Days

Penalties -E14N Type: Nonrefundables /U\$75 for changes

-E7P50 Type: 50% for refunds/U\$50 for changes

Discounts 25% accompanied child 2-11.

No tour conductors

#### SUMMARY OF DELTA'S FARE RULES AND CONDITIONS PROPOSED FOR <u>ATLANIA-TORONIO SERVICE</u>

#### ADVANCE PURCHASE EXCURSION FARES BETWEEN CANADA AND MEXICO

Rule Number

7590

Fare Type

-APA Type

Fare Class Codes

MAPA

Directionality

No

Inventory Control

Yes

Advance Reservations

7 Days before departure

Advance Purchase

Within 14 days of reservation or at least 7 days

before departure, whichever is earlier

Type of Journey

Round Trip/Circle Trip/Open Jaw

Seasonality

None

**Stopovers** 

2 permitted, one in each direction at the US

gateway point

Minimum Stay

3 Days

Maximum Stay

60 Days

Penalties

U\$25 for refunds

Discounts

50% accompanied child 2-11.

Tour conductors: 1/15

## SUMMARY OF DELTA'S FARE RULES AND CONDITIONS PROPOSED FOR ATLANTA-TORONTO SERVICE

#### GROUP INCLUSIVE TOUR FARES BETWEEN CANADA AND PUERTO RICO

Rule Number

9550

Fare Type

-GIT Type

Fare Class Codes

KHWGIT KHXGIT KLWGIT KLXGIT

Directionality

None

Inventory Control

Yes

Advance Reservations

14 Days before departure

Advance Purchase

14 Days before departure

Type of Journey

Round Trip/Circle Trip/Open Jaw

Seasonality

High: Jun 25 through Sep 12 or

Dec 15 through Apr 14

Basic: Apr 15 through Jun 24 or

Sep 13 through Dec 14

Day of Week

Weekend: Fri through Sun Midweek: Mon through Thu

Stopovers

One at U\$20 each per adult/U\$15 each per child

Minimum Stay

3 days

Maximum Stay

21 days

Penalties

25% for refunds/U\$75 for changes inbound

Discounts

None

Tour/Cruise Package

U\$20 minimum cost per night

Group Requirement

At least 20 passengers

#### SUMMARY OF DELITA'S FARE RULES AND CONDITIONS PROPOSED FOR ATLANTA-TORONTO SERVICE

#### GROUP TRAVEL FARES BETWEEN CANADA AND MEXICO

Rule Number 8430

Fare Type -G Type

Fare Class Codes QG10 QG30

Directionality No

Inventory Control Yes

Advance Reservations 7 Days before departure

Advance Purchase 7 Days before departure

Type of Journey Round Trip/Circle Trip/Open Jaw

Seasonality None

Stopovers None

Minimum Stay 5 Days

Maximum Stay 60 Days

Penalties 25% for refunds

Discounts None

Group Requirements -G10 Type: At least 10 passengers -G30 Type: At least 30 passengers

U\$25 per passenger deposit required at least

21 days after reservations are made.

## SUMMARY OF DELTA'S FARE RULES AND CONDITIONS PROPOSED FOR ATLANTA-TORONTO SERVICE

#### STATUS FARES - VISIT USA

Rule Number 4530

Fare Type -VUS94

Fare Class Codes KHVUS94 KLVUS94 KHCVUS94 KLCVUS94

Directionality No

Inventory Control Yes

Advance Reservations Prior to arrival in Canada/USA for originating

flight

Advance Purchase Prior to arrival in Canada/USA

Type of Journey One Way

Seasonality High: Aug. 10, 1994 through Aug. 31, 1994.

Low: Sep. 01, 1994 through Mar. 31, 1995.

Stopovers None

Minimum Stay Not applicable

Maximum Stay Not applicable

Penalties U\$50 for refunds/changes.

Discounts Children: Published levels -HCVUS94/-LCVUS94 type

No other discount

Eligibility Valid for residents of other than The United States,

Canada, Caribbean, Mexico, Puerto Rico, U.S. Virgin Islands; or active duty U.S. military/Department of Defense/embassy personnel (and their dependents)

stationed outside The United States, Canada,

Caribbean, Mexico, Puerto Rico, U.S. Virgin Islands.

### DELTA CONSISTENTLY LEADS THE MAJOR AIRLINES IN TERMS OF THE FEWEST COMPLAINTS PER 100,000 PASSENGERS BOARDED

	9 <u>94</u> - Nov	19	93	19	92
Southwest	.22	Southwest	.18	Southwest	. 24
DELTA	.45	DELTA	.50	DELTA	.58
Northwest	.65	Northwest	.62	Northwest	.74
American	.71	USAir	.66	USAir	.85
United	.72	United	.84	United	1.05
USAir	.79	American	1.05	Continental	1.17
America West	1.30	America West	1.11	American	1.40
Trans World	1.61	Continental	1.62	America West	1.50
Continental	2.26	Trans World	1.92	Trans World	2.82
**Alaska	.49	**Alaska	.33	**Alaska	.48
199	51	199	<u> 10</u>	198	2
Couthwest	16	DET TA	55	DEI m.	<b>50</b> -
Southwest DELTA	<u>.46</u> .47 -	DELTA Southwest	. <u>55</u>	DELTA	.72
USAir	.63	American	.56	American	1.22
Northwest	.03 .98	USAir	1.04	Northwest	1.95
Continental	.98 1.21	Northwest	1.26	United	1.96
American	1.42	United	1.33 1.37	USAir	2.14
United	1.42	. American West	1.65	Continental	3.29
America West	1.76	Continental	2.09	Trans World	5.31
Trans World	4.46	Eastern	2.09	Pan American	6.10 6.48
TIALIS WOLLD	4.40	Pan American	2.23 3.91	Eastern	, 0.48
**Alaska	.48	Trans World	5.91 5.63		
Alaska	.40	Trails World	5.03		
1988	<u> </u>	198	<u> </u>	<u>198</u>	<u>6</u>
DELTA	1.39	DELTA	2.42	DELTA	.57
Piedmont	1.80	Piedmont	3.00	Piedmont	1.08
American	2.13	USAir	3.57	Western	1.28
USAir	2.36	American	4.04	USAir	1.41
United	2.86	United	6.56	American	1.42
Northwest	6.29	TransWorld	12.46	Republic	2.18
Trans World	7.82	Eastern	12.94	Eastern	2.45
Pan American	9.54	Pan American	13.14	United	2.67
Eastern	9.72	Northwest	18.34	Northwest	2.67
Continental	11.78	Continental	26.04	Continental	3.79
				Trans World	4.13
				Pan American	4.52

<sup>\*\*</sup> Alaska is currently listed as a national carrier, but could become a major carrier within the next year or two.

# DELTA CONSISTENTLY LEADS THE MAJOR AIRLINES IN TERMS OF THE FEWEST COMPLAINTS PER 100,000 PASSENGERS BOARDED

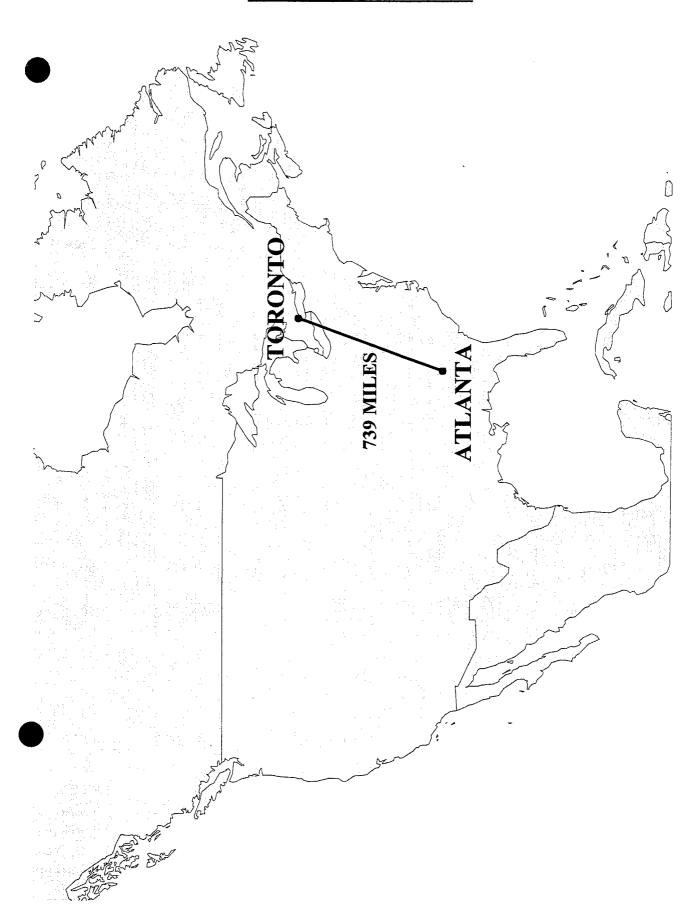
<u>1985</u>		1984		1983	
.67 .71 1.36 1.39 1.49 1.53 1.61 1.68 2.45 3.39 4.34 5.06	DELTA Republic American Eastern USAir Western Northwest United Trans World Pan American Continental	.65 .71 1.12 1.12 1.22 1.66 1.69 1.72 3.74 3.90 4.42	DELTA USAir American Republic Eastern United Western Northwest Trans World Pan American Continental	.70 1.09 1.32 1.34 1.36 1.46 1.60 2.29 3.34 3.71 5.38	
1982		1981		1980	
2.09 2.17 2.26 2.28 2.33 2.51 2.66 5.04 5.80	DELTA Western United Eastern Continental Republic Northwest USAir American Braniff Trans World Pan American	2.06 2.27 2.44 2.77 2.77 2.78 2.89 2.91 4.38 6.51 8.78	DELTA United USAir Eastern Western Northwest Continental Republic American Braniff Trans World Pan Am/National	1.41 3.45 4.30 4.42 4.83 4.93 5.09 5.33 5.52 9.26 11.72 12.77	
<u>1979</u>		1978		<u> 1977</u>	
2.14 6.79 7.78 8.37 8.69 9.00 10.02 12.29 14.29 14.81	DELTA United Western Continental Eastern American Braniff National Northwest Trans World	1.96 3.77 4.34 5.70 5.72 5.98 6.32 8.29 8.52 9.54	DELTA United Western Continental Eastern Northwest American National Braniff Trans World	1.64 2.56 2.80 4.07 4.29 4.77 4.86 4.99 5.07 6.04 7.12	
	.67 .71 1.36 1.39 1.49 1.53 1.61 1.68 2.45 3.39 4.34 5.06 2 2 2.17 2.26 2.28 2.33 2.51 2.66 5.04 5.80 9 2.17 7.78 8.37 8.69 9.00 10.02 12.29 14.29	DELTA   Republic	DELTA   65   1.12   1.36   American   1.12   1.39   Eastern   1.12   1.49   USAir   1.22   1.53   Western   1.66   1.61   Northwest   1.69   1.68   United   1.72   1.24   Trans World   3.74   3.39   Pan American   3.90   4.34   Continental   4.42   5.06	DELTA	

### DELTA CONSISTENTLY LEADS THE MAJOR AIRLINES IN TERMS OF THE FEWEST COMPLAINTS PER 100,000 PASSENGERS BOARDED

<u>1976</u>		1975		1974	
DELTA Western United Continental National American Trans World Northwest Braniff Eastern Pan American	2.50 3.08 3.46 3.67 4.45 4.73 4.84 5.16 5.74 6.32 6.36	DELTA United Western Eastern Continental Braniff American Northwest Trans World Pan American National	2.03 2.86 3.22 3.43 3.56 3.68 4.06 5.15 5.20 6.02 9.23	DELTA United Western Continental Northwest American Eastern Braniff Pan American National Trans World	2.83 3.13 3.34 3.96 5.08 6.36 6.50 7.36 8.86 11.22 12.60
19	<del>73</del>	<u>1972</u>	<u>.</u>	<u>1971</u>	-
Continental DELTA Western United Northwest Trans World American National Braniff Eastern Pan American	2.22 2.57 2.71 3.34 3.91 6.14 6.90 7.10 8.07 8.21 8.30	DELTA Western Continental United American Eastern Pan American Northwest Braniff National Trans World	1.80 1.83 2.32 2.40 3.32 4.21 4.53 4.60 4.78 5.01 5.92	DELTA United Continental Western Northwest American Eastern National Pan American Braniff Trans World Northwest	1.37 1.66 1.82 2.10 2.30 2.75 3.59 3.78 4.83 5.00 5.87 6.20

Source: Department of Transportation Consumer Reports (Complaints Per 100,000 Passengers Enplaned)

### **DELTA'S APPLICATION MAP**



### CITY CODE CROSS REFERENCE TABLE

CODES	<u>CITIES</u>	CODES	<u>CITIES</u>
ABE	ALLENTOWN,PA	CLL	COLLEGE STATION/BRYAN,TX
ABI	ABILENE,TX	CLT	CHARLOTTE,NC
ABQ	ALBUQUERQUE,NM	СМН	COLUMBUS,OH
ABY	ALBANY,GA	cos	COLORADO SPRINGS,CO
ACA	ACAPULCO,MEXICO	СРН	COPENHAGEN, DENMARK
ACK	NANTUCKET,MA	CPR	CASPER,WY
ACT	WACO,TX	CRP	CORPUS CHRISTI,TX
AGS	AUGUSTA,GA	CRW	CHARLESTON, WV
ALB	ALBANY,NY	CSG	COLUMBUS,GA
AMA	AMARILLO,TX	CVG	CINCINNATI,OH
AMS	AMSTERDAM, NETHERLANDS	DAB	DAYTONA BEACH,FL
ANC	ANCHORAGE, AK	DAY	DAYTON,OH
APF	NAPLES,FL	DCA	WASHINGTON D.C.(NATIONAL)
ATH	ATHENS, GREECE	DEL	DELHI,INDIA
ATL	ATLANTA,GA	DEN	DENVER,CO
ATW	APPLETON,WI	DFW	DALLAS/FT. WORTH,TX
AUS	AUSTIN,TX	DHN	DOTHAN,AL
AVL	ASHEVILLE,NC	DSM	DES MOINES.IA
AVP	WILKES-BARRE/SCRANTON,PA	DTW	DETROIT,MI
AZO	KALAMAZOO/BATTLE CREEK.MI	DUB	DUBLIN,IRELAND
BCN	BARCELONA, SPAIN	DUS	DUSSELDORF, GERMANY
BDA	HAMILTON, BERMUDA	EGE	VAIL,CO
BDL	HARTFORD,CT/SPRINGFIELD,MA	EKO	
BDR	BRIDGEPORT,CT		ELKO,NV
BFL	BAKERSFIELD,CA	ELP	EL PASO,TX
BGR	BANGOR,ME	ELY ESF	ELY,NV
BHM	BIRMINGHAM,AL		ALEXANDRIA,LA
BIL	BILLINGS,MT	EVV	EVANSVILLE,IN
BKK	BANGKOK,THAILAND	EWR	NEWARK,NJ
BNA	NASHVILLE,TN	EYW FAI	KEY WEST,FL
BOI	BOISE,ID	FAT	FAIRBANKS,AK
BOM	BOMBAY,INDIA	FAY	FRESNO,CA
BOS	BOSTON,MA	FCA	FAYETTEVILLE,NC
BPT	BEAUMONT/PT. ARTHUR,TX	FCO	KALISPELL,MT
	BRUNSWICK,GA		ROME,ITALY
BQK BRU	BRUSSELS,BELGIUM	FLL	FORT LAUDERDALE,FL
BTM	BUTTE,MT	FLO FPO	FLORENCE,SC
			FREEPORT, BAHAMAS
BTR	BATON ROUGE,LA BURLINGTON,VT	FRA	FRANKFURT, GERMANY
BTV	BUDAPEST, HUNGARY	FSD	SIOUX FALLS,SD
BUD	BUFFALO.NY	FSM	FT. SMITH,AR
BUF	BURBANK,CA	FWA	FT. WAYNE,IN
BUR	BALTIMORE,MD	FYV	FAYETTEVILLE, AR
BWI	BOZEMAN,MT	GDL GEG	GUADALAJARA,MEXICO
BZN			SPOKANE,WA
CAE	COLUMBIA,SC AKRON/CANTON,OH	GGG	LONGVIEW,TX
CAK		GIG	RIO DE JANEIRO, BRAZIL
CDC	CEDAR CITY,UT	GJT	GRAND JUNCTION,CO
CHA	CHATTANOOGA,TN	GNV	GAINESVILLE,FL
CHO	CHARLOTTESVILLE, VA	GPT	GULFPORT/BILOXI,MS
CHS	CHARLESTON,SC	GRR	GRAND RAPIDS,MI
CID	CEDAR RAPIDS/IOWA CITY,IA	GRU	SAO PAULO, BRAZIL
CLE	CLEVELAND,OH	GSO	GREENSBORO,NC

### CITY CODE CROSS REFERENCE TABLE

CODES	<u>CITIES</u>	CODES	<u>CITIES</u>
GSP	GREENVILLE/SPARTANBURG,SC	MEI	MERIDIAN,MS
GTF	GREAT FALLS,MT	MEM	MEMPHIS,TN
GTR	COLUMBUS,MS	MEX	MEXICO CITY, MEXICO
GUC	GUNNISON,CO	MGM	MONTGOMERY,AL
GVA	GENEVA,SWITZERLAND	MHT	MANCHESTER,NH
HAJ	HANOVER, GERMANY	MIA	MIAMI,FL
HAM	HAMBURG,GERMANY	MKE	MILWAUKEE,WI
HEL	HELSINKI, FINLAND	MLB	MELBOURNE,FL
HKG	HONG KONG, HONG KONG	MLU	MONROE,LA
HLN	HELENA,MT	MOB	MOBILE,AL
HNL	HONOLULU,HI	MRY	MONTEREY,CA
HOU	HOUSTON,TX (HOBBY)	MSN	MADISON,WI
HPN	WHITE PLAINS,NY	MSO	MISSOULA,MT
HSV	HUNTSVILLE/DECATUR,AL	MSP	MINNEAPOLIS/ST. PAUL,MN
HTS	HUNTINGTON, WV/ASHLAND, KY	MSY	NEW ORLEANS, LA
HYA	HYANNIS,MA	MTY	MONTERREY, MEXICO
IAD	WASHINGTON D.C.(DULLES)	MUC	MUNICH, GERMANY
IAH	HOUSTON,TX (INTERCONTINENTAL)	MXP	MILAN,ITALY
ICT	WICHITA,KS		•
	IDAHO FALLS,ID	MYR	MYRTLE BEACH,SC
IDA ILE	KILLEEN,TX	MZT	MAZATLAN,MEXICO
	•	NAS	NASSAU,BAHAMAS
ILM	WILMINGTON,NC	NCE	NICE,FRANCE
IND	INDIANAPOLIS,IN	NGO	NAGOYA,JAPAN
IPL	IMPERIAL,CA	NRT	TOKYO,JAPAN
ISP	LONG ISLAND/ISLIP,NY	OAJ	JACKSONVILLE,NC
IST	ISTANBUL,TURKEY	OAK	OAKLAND,CA
JAC	JACKSON HOLE, WY	OGG	KAHULUI,HI
JAN	JACKSON,MS	OKC	OKLAHOMA CITY,OK
JAX	JACKSONVILLE,FL	OMA	OMAHA,NE
JFK	NEW YORK,NY (KENNEDY)	ONT	ONTARIO,CA
LAN	LANSING,MI	ORD	CHICAGO,IL (O'HARE)
LAS	LAS VEGAS,NV	ORF	NORFOLK, VA
LAW	LAWTON,OK	ORY	PARIS,FRANCE (ORLY)
LAX	LOS ANGELES,CA	OTP	BUCHAREST, ROMANIA
LBB	LUBBOCK,TX	PBI	WEST PALM BEACH,FL
LEB	LEBANON,NH	PDX	PORTLAND,OR
LED	ST. PETERSBURG,RUSSIAN FED.	PFN	PANAMA CITY,FL
LEX	LEXINGTON,KY	PGA	PAGE,AZ
LFT	LAFAYETTE,LA	PHL	PHILADELPHIA,PA
LGA	NEW YORK,NY (LAGUARDIA)	PHX	PHOENIX,AZ
LGW	LONDON,U.K. (GATWICK)	PIH	POCATELLO,ID
LIS	LISBON,PORTUGAL	PIT	PITTSBURGH,PA
LIT	LITTLE ROCK,AR	PNS	PENSACOLA,FL
LYH	LYNCHBURG,VA	PQI	PRESQUE ISLE,ME
MAD	MADRID,SPAIN	PRG	PRAGUE,CZECH REPUBLIC
MAN	MANCHESTER, U.K.	PSC	PASCO/RICHLAND/KENNEWICK,WA
MBS	SAGINAW,MI	PSM	PORTSMOUTH,NH
MCI	KANSAS CITY,MO	PSP	PALM SPRINGS,CA
MCN	MACON,GA	PVD	PROVIDENCE,RI
MCO	ORLANDO,FL	PVR	PUERTO VALLARTA, MEXICO
MDT	HARRISBURG,PA	PWM	PORTLAND,ME
MDW	CHICAGO,IL (MIDWAY)	RAP	RAPID CITY,SD
•	- / /		

### CITY CODE CROSS REFERENCE TABLE

22772			
CODES	<u>CITIES</u>	<u>CODES</u>	<u>CITIES</u>
RDU	RALEIGH/DURHAM,NC	VIE	VIENNA, AUSTRIA
RIC	RICHMOND, VA	VLD	VALDOSTA,GA
RNO	RENO,NV	VPS	FT WALTON BEACH,FL
ROA	ROANOKE, VA	WAW	WARSAW,POLAND
ROC	ROCHESTER,NY	WYS	WEST YELLOWSTONE,MT
RSW	FORT MYERS,FL	YEG	EDMONTON,CANADA
SAN	SAN DIEGO,CA	YHZ	HALIFAX,CANADA
SAT	SAN ANTONIO,TX	YOW	OTTAWA,CANADA
SAV	SAVANNAH,GA	YQB	QUEBEC,CANADA
SBA	SANTA BARBARA,CA	YQM	MONCTON, CANADA
SBN	SOUTH BEND,IN	YUL	MONTREAL,CANADA
SBP	SAN LUIS OBISPO,CA	YUM	YUMA,AZ
SDF	LOUISVILLE,KY	YVR	VANCOUVER,BC CANADA
SEA	SEATTLE,WA	YYC	CALGARY,CANADA
SEL	SEOUL,KOREA	YYZ	TORONTO,CANADA
SFO	SAN FRANCISCO,CA	ZIH	IXTAPA,MEXICO
SGF	SPRINGFIELD,MO	ZRH	ZURICH, SWITZERLAND
SGU	ST. GEORGE,UT		
SHV	SHREVEPORT,LA		
SJC	SAN JOSE,CA		
SJT	SAN ANGELO,TX		
SJU	SAN JUAN, PUERTO RICO		
SLC	SALT LAKE CITY,UT		
SMF	SACRAMENTO,CA		
SMX	SANTA MARIA,CA		
SNA	ORANGE COUNTY,CA		-
SNN	SHANNON, IRELAND		
SPS	WICHITA FALLS,TX		
SRQ	SARASOTA,FL		
STL	ST LOUIS,MO		
STR	STUTTGART, GERMANY		
STT	ST THOMAS, U.S. VIRGIN ISLANDS		
STX	ST CROIX,U.S. VIRGIN ISLANDS		
SUN	SUN VALLEY,ID		
SVO	MOSCOW, RUSSIAN FED.		
SWF	NEWBURGH,NY		
SYR	SYRACUSE,NY		
THF	BERLIN, GERMANY (TEMPLEHOF)		
TLH	TALLAHASSEE,FL		
TLV	TEL AVIV,ISRAEL		
TOL	TOLEDO,OH		
TPA	TAMPA/ST PETERSBURG,FL TAIPEI,TAIWAN		
TPE TRI	TRI-CITIES.TN		
	TULSA,OK		
TUL TUS	TUCSON,AZ		
TWF	TWIN FALLS,ID		
TXK	TEXARKANA,AR		
TXL	BERLIN,GERMANY (TEGEL)		
TYR	TYLER,TX		
TYS	KNOXVILLE,TN		
VEL	VERNAL,UT		
* LL	V DALAGO, U I		

## CONGRESSIONAL LETTER IN SUPPORT OF DELTA'S ATLANTA-TORONTO APPLICATION

## Congress of the United States

Cashington, DC 20515

January 19, 1995

The Honorable Federico Pena Secretary of Transportation U.S. Department of Transportation Suite 10200 400 7th Street, S.W. Washington, DC 20590

Dear Mr. Secretary:

We are writing in strong support of Delta Air Lines' application for new U.S.-Canada route opportunities from Atlanta, Georgia. We applaud your efforts and the efforts of Steve Kaplan to conclude a liberal bilateral agreement with the largest U.S. bilateral aviation partner. This dramatic revision is long overdue. We welcome the advent of an open market that will better serve the needs of the traveling and shipping public of both countries. For reasons set forth below, Atlanta and Delta Air Lines should be first in line to enjoy these new benefits.

The current bilateral agreement does not permit any nonstop service to Canada from Atlanta. In fact, the Atlanta-Toronto and Atlanta-Montreal markets are the largest U.S.-Canada markets without nonstop service. Travelers between Atlanta and Toronto/Montreal are currently forced to fly on one-stop flights or even less convenient connecting services. Atlanta currently sustains nonstop service to tens of European cities and even to Tokyo, making the current situation with Canada even more frustrating for the travelling and shipping public of Georgia. We believe the current air travel situation between Atlanta and Canada is hindering further economic development between Canada and the State of Georgia.

As a metropolitan area with a population of over 2.8 million people, Atlanta can sustain multiple daily flights to Toronto and Montreal. Atlanta is a major financial and manufacturing center. Over 135 Canadian businesses have facilities located in Georgia. Atlanta is also home to a number of major U.S. corporations that have a very large presence in Canada. Canadian and U.S. businesses, Atlanta and the State of Georgia stand to benefit enormously from these two route awards to Delta Air Lines. Additionally, history has shown that convenient transport links between major cities will cause existing business and tourism to grow while also stimulating new economic ties. We believe the same will be true for Toronto, Montreal and Atlanta.

The Honorable Federico Pena January 19, 1995 Page 2

As you know, Atlanta will be hosting the centennial Olympic celebration beginning in July 1996. This is an unprecedented event for the southeastern United States. The planning and logistics involved in staging the Olympic games require a myriad of transportation options enabling athletes, spectators, vendors, and construction related personnel to reach Atlanta conveniently. Granting immediate rights for Delta to serve Atlanta-Toronto and Atlanta-Montreal will enable those preparing for the games as well as Canadians and travelers from other nations planning to attend the 1996 Olympic games more efficient and convenient service options.

Air Canada has already officially stated that they will begin service to Atlanta as soon as the new bilateral agreement is signed. We believe that Delta, with over 700 daily flights from Atlanta, would be a perfect choice to compete with Air Canada on this route.

We urge you to select Delta Air Lines to serve both Atlanta-Toronto and Atlanta-Montreal under the new U.S.-Canada bilateral air services agreement. Such an award would provide maximum public benefit to a region truly deserving such service.

Sincerely,

Sam Nunn Senator

Kingston

Senator

Sanford Bi Member of Congre

John Linder

Member of Congress

Member of Congress

Mac Collins

Membér of Congress

Member of Congress

John Lewis Member of Congress The Honorable Federico Pena January 19, 1995

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Bob Barr Member of Congress

Nathan Deal Member of Congress

Cynthia McKinney Member of Congres

Saxby Chambliss Member of Congress

Charles Norwood

Member of Congress